TT CLUB

Annual Report & Financial Statements 2011

Through Transport Mutual Insurance Association Limited

for the year ended 31 December 2011

established expertise

TT CLUB
IS MANAGED
BY **THOMAS**
MILLER

Contents

Through Transport Mutual Insurance Association Limited

TT Club Mutual Insurance Limited

Directors and Management

Chairman
K Pontoppidan 2 3
Copenhagen

Deputy Chairman
J A Dorto 3
Virginia International Terminals Inc, Norfolk

Directors
S Bradford 2 3
Port of Melbourne Corporation, Melbourne

J Callahan
Nautilus International Holding Corporation, Los Angeles

P S de M Cotta (resigned 12 August 2011)
Alianca Navegacaoe Logistica Ltde., Rio de Janeiro

M Engelstoft
A P Møller-Maersk, Copenhagen

T Faries
Appleby, Bermuda

A Fullbrook
OEC Group, New York

G Gluck
M&S Shipping Group Plc, London

K Hellmann
Hellmann Worldwide Logistics GmbH & Co KG, Osnabrück

B Hsieh
Evergreen Group, Taipei

D Jürgensen
The Bertling Group, Hamburg

Y M Kim (resigned 26 October 2011)
Hanjin Shipping Ltd, Seoul

U Kranich 1
Hapag-Lloyd AG, Hamburg

J Küttel
Ermewa, Geneva

C Larrañaga (appointed 26 October 2011)
Terminal de Contenidors de Barcelona, Barcelona

WW Lee (appointed 26 October 2011, resigned 1 December 2011)
Hanjin Shipping, Seoul

T J Leggett FCA (appointed 23 June 2011) 1
Specialist Director – Finance

B Louie (resigned 21 March 2012) 3
OOCL Ltd, Hong Kong

Y Narayan
DP World, Dubai

E O'Toole (appointed 26 October 2011)
International Port Holdings Ltd, London

O Rakkenes
Atlantic Container Line AB, New Jersey

C Sadoski
Carrix Inc, Seattle

Shi Meisi (resigned 21 March 2012)
COSCO Container Lines Ltd, Shanghai

T Shimizu 3
Kawasaki Kisen Kaisha Ltd, Tokyo

G Sjöholm 1
Port of Gothenburg, Gothenburg

P J Standish FCA (retired 23 June 2011) 1
Specialist Director – Finance, Woking

CK Tan
Pacific International Lines (Pte) Ltd, Singapore

Sir David Thomson, Bt. 2
Edinburgh

J Thomson 2
Specialist Director – Investments

P Wellhausen (appointed 26 October 2011, resigned 5 January 2012)
Lewis and Clark Marine Inc, St. Louis

A Wong (appointed 21 March 2012)
OOCL Ltd, Hong Kong

Managers
Thomas Miller (Bermuda) Ltd

Registered Office
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Chevron House
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Hamilton HM11
Bermuda

Company Secretary
D W R Hunter
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Telefax +1 441 292 3694

Independent Auditors
PricewaterhouseCoopers LLP
Chartered Accountants and Registered Auditors
7 More London Riverside, London, SE1 2RT

Company Registration number
1750

1 Audit & Risk Committee member
2 Investment Committee member
3 Nominations Committee member

Financial Highlights 2011

	2011 US$000s	2010 US$000s
Results for financial year		
Gross earned premiums	**175,455**	171,171
Brokerage and commission	**(18,765)**	(20,226)
Net earned premiums	**156,690**	150,945
Reinsurance premiums ceded	**(42,234)**	(40,013)
Investment income, gains and losses, and other income	**3,167**	4,037
Net claims incurred	**(91,577)**	(69,762)
Expenses, taxation and minority interest	**(25,796)**	(35,076)
Overriding commission on quota share	**995**	2,702
Surplus on ordinary activities after tax	**1,245**	12,833

	2011 US$000s	2010 US$000s
Summary balance sheet		
Total cash and investments	**451,355**	459,658
Other assets	**157,398**	121,645
Total assets	**608,753**	581,303
Gross unearned premiums and claims reserves	**(416,575)**	(378,603)
Other liabilities	**(17,672)**	(29,457)
Subordinated loan	**(29,068)**	(29,050)
Total surplus and reserves	**145,438**	144,193

Chairman's Review

I am pleased to tell you that, in what has been another challenging year for the transport and insurance industries, the TT Club has maintained a stable financial platform from which to deliver the product and services you value so much – at least judged by the feedback from the Customer Satisfaction Survey.

My comments to you in recent Chairman's Reviews have drawn attention to problems in the global economy and major insurance losses and 2011, I am afraid, has proved to be no different. Having said that the Club had a successful 1 January 2012 Member renewal and I, and my fellow Directors, are looking forward with renewed confidence to the year ahead.

Trading Environment

The insurance industry experienced heavy losses in the first part of the year. The second of the Christchurch earthquakes was followed by the extensive flooding in Queensland, Australia and the tragedy of the earthquake and tsunami in Japan in March. The flooding in Thailand led to further major losses in the latter part of the year and whilst the second half saw a lower number of large losses, the claims already notified in the first part of the year deteriorated, thereby depressing operating performance further. The Club's Members were involved in many of these events, but fortunately resulting claims on the Club, whilst significant, were not outside expectations.

In difficult insurance market conditions the Club performed well. The overall combined ratio continues to be below 100% – meaning that the Club's outgoings in claims payments and administrative expenses are more than offset by premium income - which is a very important position to be in with market conditions as they are. The premium rating environment has been unrelenting and the Club continues to encounter fierce competition. This competition has been very much on price rather than on product as very few, if any, of the Club's competitors seek or are able to replicate the Club's value added product and service offering. There were signs, however, in the latter part of the year that the rating environment was improving and at the renewals on 1 January 2012 the Club achieved increases on most renewing accounts. Whether this is the start of a change in market conditions will become clearer through 2012, but it is the case that insurers in the Club's market sector are suffering reduced profitability as a result of real rate erosion in recent years. I am grateful to all those Members that have supported the Club through the year.

Generally, the claims made on the Club by its Members were within expectations. Of note, and at the larger end of the spectrum, Members were involved in the Rena, which grounded and ultimately floundered on a reef off New Zealand. We are also monitoring developments in connection with problems caused by the introduction of counterfeit refrigerant gas into the reefer container supply chain. Whilst this has caused significant amounts of disruption and additional work particularly for ship operators and ports and terminals operations the matter provided the Club with the opportunity to demonstrate its value in working with Members and the wider industry to find solutions for the problems.

Chairman's Review (continued)

The Club benefited in the year from actions taken in conjunction with Members and their brokers to move forward on the goal of improving the Club's limit profile. As you will know from my previous Chairman's Reviews, we are keen to position the Club as a provider of service and product aimed at working in particular with Members at what might be termed their working layer of insurance. It becomes more difficult for the Club to demonstrate its value as the Club's cover is less based around service and more about providing insurance capacity. Reducing Member limits thereby reduces the Club's exposure to large claims, which in turn helps reduce reinsurance costs.

Feedback was received from Members that they would like to see the Club add a cargo product to its range of products and the foundations for this have been put in place over the last two years. During 2011 the Club saw good growth in the take up of this product and the Board see this as a major contributor to the financial health of the Club in the future, while adding a valuable insurance component to Members. The Club's website (www.ttclubforwarders.com) which I would encourage you to visit as it has recently been improved – sets out details of the cover.

Turning to investment matters, it will not have escaped your attention that markets were very volatile during the year. Whilst the Club's portfolio is mainly invested in cash and short dated bonds, a small foray was made into equities during the year in order to balance the risk profile of the portfolio and in an attempt to increase the return from it.

The strategy paid off to some extent, although the overall return remained very low; the Board expect returns from a portfolio including equities to be higher going forward than one without. The change to the governance made in 2010 when an Investment Committee of the Board was created and an investment industry specialist Director appointed to assist the Board proved to be very useful during the year. As an important aside on investment matters I can reassure you that a very conservative approach to sovereign credit risk in the Eurozone area has been adopted in the Club's investment portfolio and whilst no guarantees can be given there is no expectation of a material loss flowing from default.

Loss Prevention

One of the Club's key differentiators is that it has embedded a loss prevention approach in its underwriting and claims activities. Thus, one of the elements considered in each interaction with Members and their brokers is the broader possibility to reduce exposure to unnecessary risk and to claims incidence. This is supplemented by a significant number of loss prevention activities carried out by the Club, including risk surveys, data analysis and interaction with the industry on safety and emerging risk matters.

For example, the Club has long been a strong advocate of a number of changes in supply chain practices in relation to shipping containerised cargo. The focus of the Club's loss prevention activities during the last decade has ranged from dangerous goods, stowage and securing of cargo within containers, shippers' weight and content declaration to concerns around equipment integrity arising from apparent abuse evidenced in certain claims.

Chairman's Review (continued)

As a result, the last year has been heartening as there has been considerable convergence of industry energy to grapple with issues such as

- weighing containers – the IMO has asked for the industry, spear-headed by the World Shipping Council, to identify how the current legal framework needs to be changed and provide practical guidance. This will be debated in September 2012, with the aim of implementation from mid-2013.
- packing containers and cargo transport units – the ILO has initiated an update to the 'IMO/ILO/UN ECE Guidelines for Packing of Cargo Transport Units (CTUs)' which were last reviewed in 1997. This work currently has an aggressive timeline with completion by the end of 2012.
- incident information sharing – the development of the Cargo Incident Notification System (CINS), allowing seaborne carriers to share key data, excluding all commercial information, in order to establish areas of concern and trends and to improve safety in the transport chain.

I am delighted to say that the Club's loss prevention team have been and continue to be involved in each of these important international initiatives. Additionally, as mentioned above, the Club has partnered with others, particularly the Container Owners Association, to assist in bringing resolution to the troublesome risks arising from the introduction of some counterfeit gas into reefer container machinery.

Many of you are regular readers of the Club's e-newsletter, TT Talk, which has been sent out some 16 times during 2011, covering a broad range of topics of interest and importance to the entire industry or segments of it. If you are not currently a subscriber, I would urge that you register on the Club's website (www.ttclub.com). Subject-matter has ranged from container and port equipment, through security and fraud matters to cargo movement and handling. Although actually published in January 2012, I am proud to see a valuable addition to the Club's loss prevention materials, 'The Importance of Maintenance – a handbook for non-engineers'. This handbook, built on the Club's claims experience, stresses how essential it is for operators of ports and cargo handling facilities to establish a rigorous process of maintenance of assets to protect the bottom line profitability of an operation.

Directors and Officers

Three Directors retired from the Board in 2011. Paulo Cotta, YM Kim and Peter Standish, and I would like to thank each of them for their contributions during their time as Directors of the Club, particularly Paulo who served on the Board for 23 years. There are three new Directors since last year, Ms Eliza O'Toole, Carlos Larranaga and Tim Leggett and I welcome them to the Board and look forward to working with them.

Chairman's Review (continued)

Customer Satisfaction Survey

In 2011 we changed the format of the annual Customer Satisfaction Survey from a telephone based survey sampling a portion of Members and their brokers to an online, shorter survey aimed at gathering the views of all Members and their brokers. I am very grateful to all those of you that completed the survey and would urge those of you who did not to do so in 2012 as the feedback is very helpful in shaping the Club's product and services. I can assure you that we do take notice of feedback you give us. I was particularly pleased to see that a significant percentage of brokers and Members surveyed told us that not only had we maintained our high standards of service, but we had also improved them in the last twelve months.

2012

The Board anticipates the Club's environment in 2012 being similar to that in 2011 and is planning accordingly. In spite of this, I look forward with some optimism, however, since the progress the Club has made in generating new business is paying off and helping to increase the premium income. Further the efforts of the management team in delivering on one of the Club's strategic objectives, improving the balance in the underwriting book are delivering results and whilst the Club continues very much to value large Members, it is pleasing that the number of Members in the Club is growing year on year and that the average premium per Member is reducing. Whilst there is some way to go before this strategy can be considered delivered we anticipate further progress in 2012.

I am grateful to my fellow Directors for their engagement in overseeing the Club's affairs on behalf of the Membership. Finally I would like to thank all our Members, brokers, reinsurers and suppliers for their support throughout the year. I express these thanks every year and I am genuine in doing this. The Club could not do what it does without the involvement of all.

K Pontoppidan, *Chairman*
22 March 2012

Directors' Report

The Directors present herewith their Report and the audited consolidated financial statements of Through Transport Mutual Insurance Association Limited ("the Association" or "Company"). The Association and its subsidiary, TT Club Mutual Insurance Limited, trade collectively as the "TT Club".

This report is addressed to, and written for, the Members of the Company, and the Directors wish to draw attention to a number of financial and environmental uncertainties, including but not limited to the rate of claims and costs inflation, foreign exchange movements and economic growth, which mean that the actual results in the future may vary considerably from both historic and projected outcomes contained within any 'forward-looking statements'.

Principal activities

The principal activities of the TT Club during the year were the provision of insurance and reinsurance in respect of the equipment, property and liabilities of its Members in the international transport and logistics industry.

Business review

Strategy and values

The Group's business is the provision of liability and asset insurances and related risk management services to the international transport and logistics industry. It consists of two mutual insurance companies with separate corporate governance arrangements but operating as a single business, and is owned by its policyholder members.

Its business strategy is to provide superior insurance products and claims handling to its policyholder members at a competitive price, whilst maintaining excellent financial security over the long term. Insurance is very much a cyclical business, with premium rates fluctuating in accordance with the supply of capital in the market and with the investment returns available to the owners of that capital.

The Group has outsourced the entire management function, including that relating to investment management, to companies within the Thomas Miller Holdings Limited group of companies.

Financial performance, capital strength and solvency

The Group's financial performance in 2011 has continued to be affected by softening premium rates which fell by an average of 2.5% during the year. Gross earned premiums amounted to US$175.5 million which was 2.5% higher than 2010 due to growth in member volumes and from new business during the year.

Directors' Report (continued)

Financial performance, capital strength and solvency (continued)

The forecast ultimate loss ratio for the 2011 policy year is 89% compared with 87% for the 2010 year at the same stage. Prior policy years claims have developed within expectations resulting in a release of prior year claims reserves, excluding currency effects, of US$15.6 million (2010: US$28.5 million).

The Board will maintain the current strategy for the business in future years and anticipates future performance, in a competitive marketplace, to be in line with the previous year.

The technical result for 2011, after allowing for the attribution of investment income on the claims reserves, was a surplus of US$1.1 million (2010: surplus of US$12.0 million). The underlying investment return, excluding currency effects, was 0.8%. The non-technical account produced a surplus of US$0.2 million (2010: surplus of US$1.0 million), resulting in an overall net surplus after tax of US$1.2 million (2010: surplus of US$12.8 million).

As a result the Group's surplus and reserves now stand at US$145.4 million (2010: US$144.2 million). In addition to this, the Group's regulatory capital includes US$30 million in subordinated loan notes issued by the parent company in October 2006. The notes mature in 2036 and are repayable at the company's option from October 2011, subject to regulatory approval. They are fully admissible for regulatory (FSA) purposes until 2031 and credit rating (AM Best) purposes until 2016, after which the level of admissibility will gradually decline.

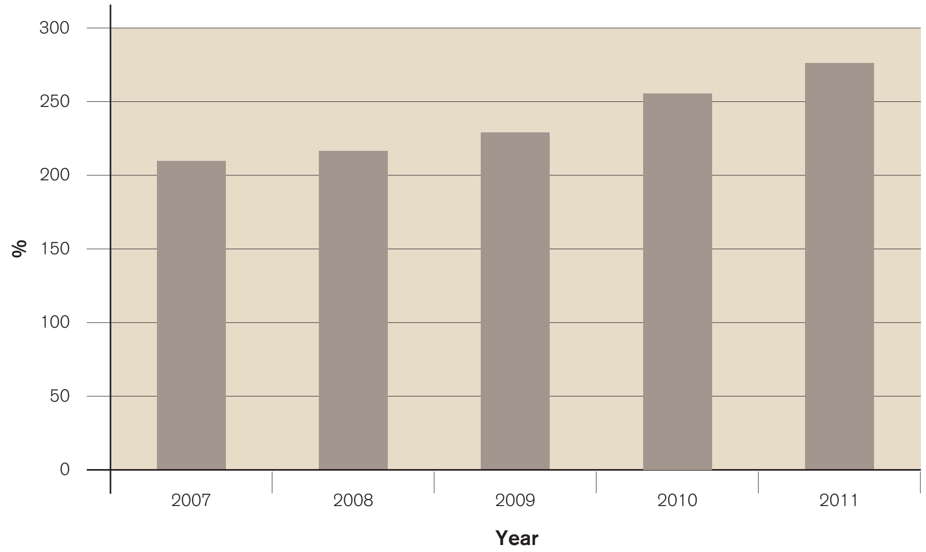
The principal KPIs by which performance is monitored by the Board are detailed below.

1. Financial strength – AM Best rating

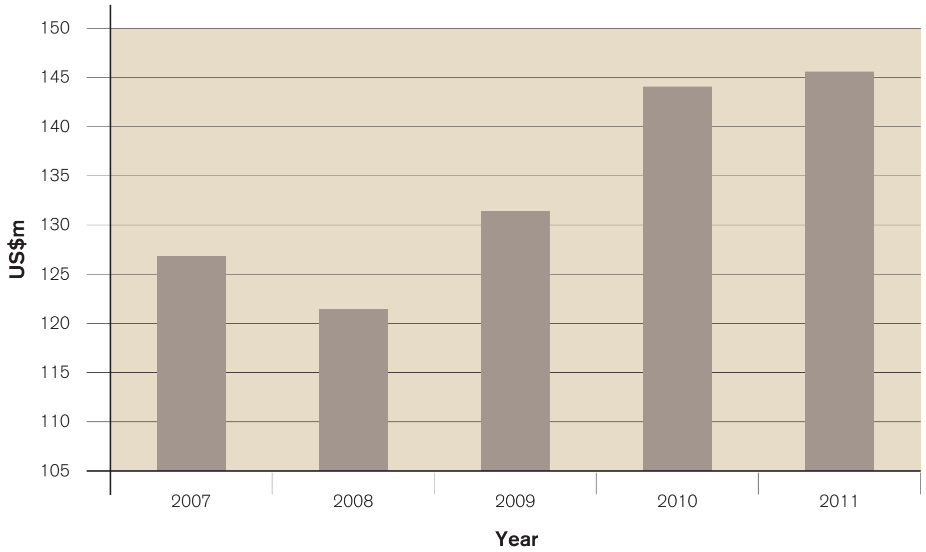
Year	Rating
2007 to 2011	A– (Excellent)

Directors' Report (continued)

2. Solvency – capital as a percentage of FSA Enhanced Capital Requirement (ECR)



3. Capital – surplus and reserves

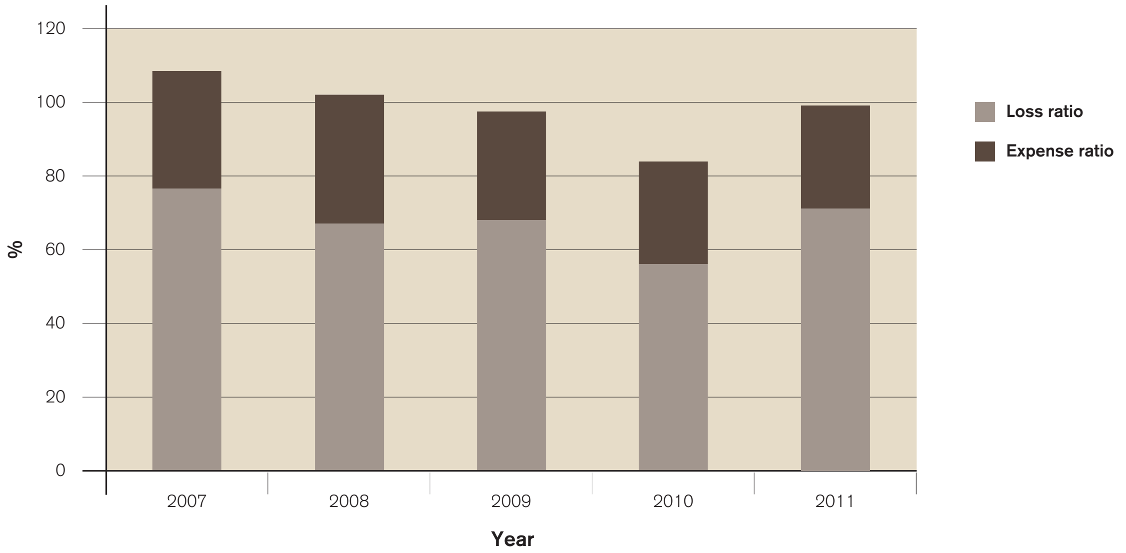


The Group's financial strategy, approved by the Board, is to maintain within the business sufficient capital to meet regulatory requirements, and to maintain an AM Best rating of A- (Excellent) over the insurance market cycle, with a substantial margin in each case. The Directors are satisfied that both elements of this strategy have been maintained throughout 2011.

Directors' Report (continued)

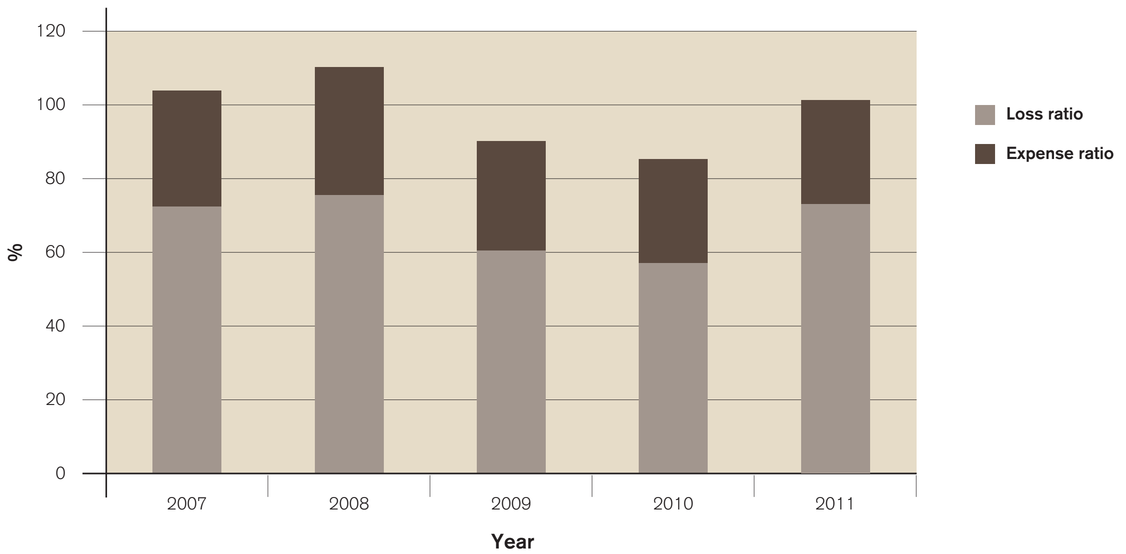
4(a). Operating ratios – loss ratio, expense ratio and combined ratio as a percentage of net earned premiums, including prior year claims reserves movements and exchange movements on claims reserves

Combined ratio



4(b). Operating ratios – loss ratio, expense ratio and combined ratio, restated to exclude the estimated effect of exchange movements on claims reserves

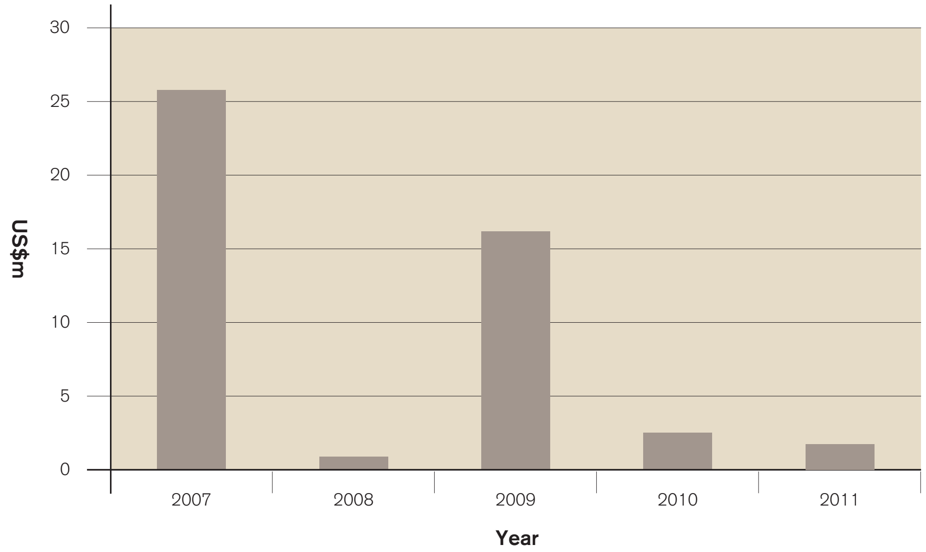
Combined ratio (excluding exchange movements)



Directors' Report (continued)

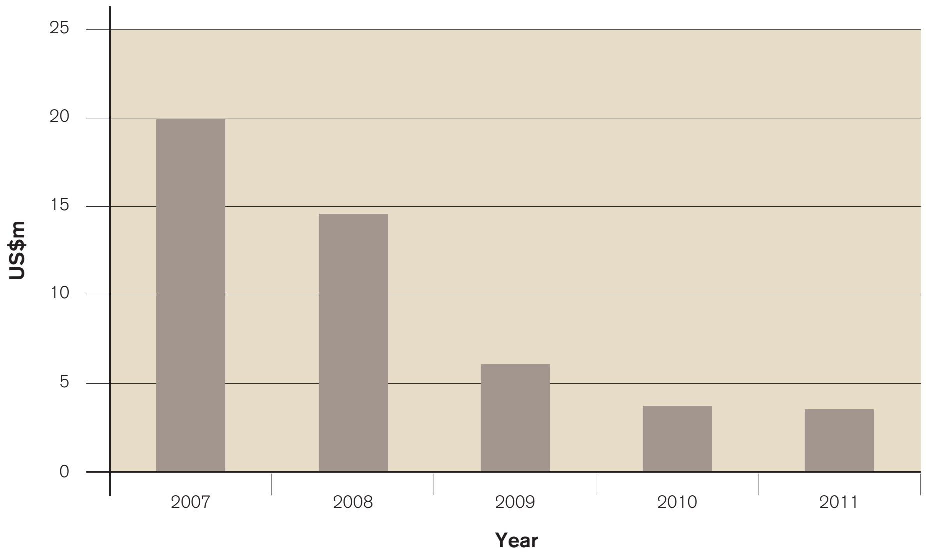
5(a). Investment performance – return gross of tax and including exchange movements

Investment return



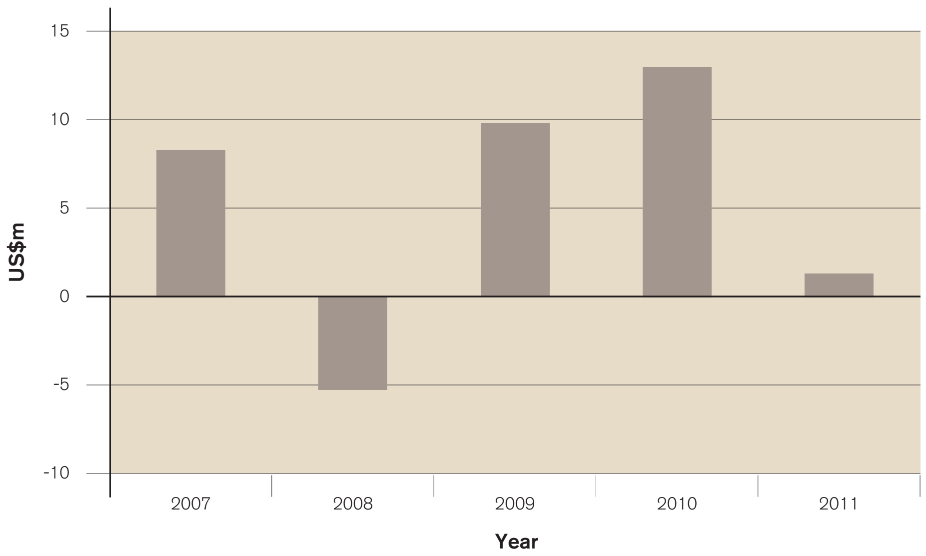
5(b). Investment performance – return gross of tax and excluding exchange movements

Investment return (excluding exchange movements)

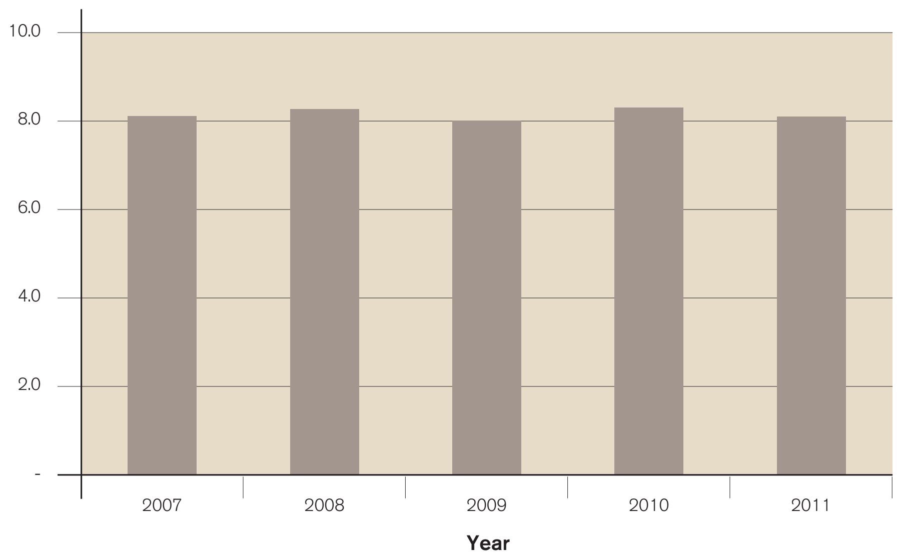


Directors' Report (continued)

6. Net result – income and expenditure surplus after tax



7. Customer satisfaction – index (scored out of a maximum of 10) compiled by independent research



Directors' Report (continued)

Corporate and social

The Directors are of the opinion that the environmental impact of the Group's activities is low, due to the small size and the nature of its business. There are therefore currently no KPIs relating to environmental matters. The business is however conscious of its environmental responsibility, and continues to invest in electronic claims handling and underwriting systems designed to increase efficiency and reduce reliance on paper-based records. It is also investing in website technology in order to facilitate electronic distribution of its products and information to Members, brokers, suppliers and third parties.

As the Group's executive function is performed by independent professional managers there are no employee matters to report.

Risks and risk management

The Board has adopted a risk management policy which is designed to protect the Group from occurrences that hinder sustainable achievement of our objectives and financial performance and to ensure that the Group complies with regulatory requirements in the jurisdictions in which it operates.

The following key principles outline the Group's approach to risk management:

- The Board is responsible for risk management and internal control;
- The Board is responsible for ensuring that a framework exists which sets out risk appetite, risk management and control and business conduct standards; and
- The Board is responsible for ensuring that the Managers implement and maintain a sound system of internal control.

All types of risk facing the business are analysed and each one is rated according to its severity (impact on the business) and probability of occurrence, adjusted for any mitigation measures that have been implemented. The residual risks are prioritised, with the most highly rated items being considered as fundamental risks. Each fundamental risk is monitored and managed by a member of the executive management. All risks identified are summarised, categorised and prioritised in a Risk Log which is reviewed and approved by the Board, at least annually and more frequently if required.

Directors' Report (continued)

Risks and risk management (continued)

The principal risks and uncertainties faced by the business are summarised as follows:

Insurance risk

Insurance risk is the potential adverse financial impact on the Group as a result of:

- Inaccurate pricing of risk when underwritten
- Inadequate reinsurance protection
- Fluctuations in the timing, frequency and severity of claims and claims settlements relative to expectations
- Inadequate claims reserves

Insurance risk is mitigated by means of:

- Prior approval of all quotations by a minimum of two senior underwriters
- Underwriters' authority levels based on experience and competence
- Technical underwriting and claims file reviews by management
- Key performance indicators and key risk indicators relating to underwriting and claims functions
- Actuarial, management and Board review of claims reserves (every four months)
- Management review of reinsurance adequacy and security

Financial risks

Financial risks consist of:

- Market risk
- Currency risk
- Credit risk
- Liquidity and cashflow risk.

Information on the use of financial instruments by the Association and its management of financial risks is disclosed in Note 3 to the financial statements.

Directors' Report (continued)

Risks and risk management (continued)

Operational risk

Operational risk arises from inadequately controlled internal processes or systems, human error and from external events. Operational risks include, for example, risks arising from outsourcing, information technology, information security, project management, human resources, taxation, legal, fraud and compliance.

The Group's IT systems are established and stable; any development follows standard project methodologies. Appropriate operational policies and procedures covering all aspects of the business have been embedded through the organisation. Management information supports the control framework and is subject to on-going validation and enhancement to ensure that it is appropriate to business requirements.

The Directors have assessed the mitigation and controls environment relating to each of these types of insurance, financial, and operational risk and have made an assessment of the capital required to meet the residual risks faced by the business. That individual capital assessment has been reviewed and agreed with the FSA.

Directors & Officers

The names of the Directors of the Association who served during the year and up to the date of signing the signing the financial statements are shown on page 2. All the Directors retiring at the Annual General Meeting and seeking re-election were re-elected. At the meeting of the Directors following the Annual General Meeting in June 2011, Mr K Pontoppidan was re-appointed as Chairman of the Board. Mr J Dorto was re-appointed as a Deputy Chairman. The Directors of TT Club Mutual Insurance Limited are shown at the front of TT Club Mutual Insurance Limited annual report.

Meetings of the Directors

The Board of the Association met formally on three occasions during the year to carry out the general and specific responsibilities entrusted to it by the Members under the Bye-Laws of the Association. The number of Directors present at these meetings was 18, 19 and 16 respectively.

Amongst the matters considered, the Directors received and discussed written reports from the Managers on the Group's financial development, with particular reference to underwriting policy, investment of its funds, insurance reserves and the major claims paid or outstanding.

Reports on the results of the negotiations for the renewal of Members at the start of and during the 2011 policy year were received and the Directors reviewed the list of new entries and of those Members whose entries had terminated.

The Annual Report and Financial Statements for the year ended 31 December 2010 were approved by the Board for submission to the Members of the Association at the Annual General Meeting. The Directors also confirmed their intention not to levy any supplementary premium for the 2010 policy year.

Directors' Report (continued)

Board Committees

The Board has delegated specific authority to a number of committees. The Board is appraised as to the main issues discussed and all minutes of meetings of the committees are distributed to the Board.

The Nominations Committee ensures that the Board is appropriately skilled to direct a mutual insurance company, that the Directors are appropriately senior and representative of the membership, and that there is a proper balance of Directors taking account of the different categories of Member, different sizes of businesses insured and different locations of Members' businesses. The Nominations Committee met on three occasions during 2011.

The Audit & Risk Committee assists the Board in discharging its responsibilities for the integrity of the Group's financial statements, the assessment of the effectiveness of the systems of internal control, monitoring the effectiveness and objectivity of the internal and external auditors and compliance with regulatory requirements in relevant jurisdictions. The Audit & Risk Committee met on four occasions during 2011.

The Investment Committee makes recommendations to the Board in respect of investment policy and reviews in detail the performance of the Group's investments. The Investment Committee met on four occasions during 2011.

Charitable and political donations

During the year, the Group made charitable donations to the Japanese Red Cross Society and Leukaemia and Lymphoma Research, totalling US$5,000 (2010: charitable donations to Chauncy Maples US$40,000). No donations were made for political purposes.

By order of the Board.

D W R Hunter, *Company Secretary*
22 March 2012

Directors' Responsibilities Statement

The Directors are responsible for preparing the financial statements in accordance with applicable laws and regulations in Bermuda.

The Directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards. The financial statements are required to give a true and fair view of the state of affairs of the Group and Parent Company and of the surplus or deficit of the Group for that year.

In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Parent Company will continue in business, in which case there should be supporting assumptions or qualifications as necessary.

The Directors confirm that they have complied with the above requirements in preparing the financial statements.

The Directors are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Group and Parent Company and to enable them to ensure that the financial statements comply with applicable law and United Kingdom Accounting Standards. They are also responsible for safeguarding the assets of the Parent Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board.

D W R Hunter, *Company Secretary*
22 March 2012

Notice of Meeting

Notice is hereby given that the forty-third Annual General Meeting of the Members of the Association will be held at Le Richemond Hotel, Geneva on the twenty-eighth day of June 2012 at 8.45 am for the following purposes:

To receive the Directors' Report and Financial Statements for the year ended 31 December 2011 and, if they are approved, to adopt them.

To elect Directors.

To appoint auditors and to authorise the Directors to fix their remuneration.

To transact any other business of an Ordinary General Meeting.

By order of the Board.

D W R Hunter, *Company Secretary*
22 March 2012

Independent Auditors' Report

To the Members of Through Transport Mutual Insurance Association Limited

We have audited the Group and parent company financial statements (the "financial statements") of Through Transport Mutual Insurance Association Limited for the year ended 31 December 2011 which comprise the Consolidated Income and Expenditure Account, the Consolidated and Parent company Balance Sheets, the Consolidated Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law in Bermuda and United Kingdom Accounting Standards as issued by the UK Accounting Standards Board.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 18 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law in Bermuda and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the UK Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 90 of The Companies Act 1981 (Bermuda) and for no other purpose. We do not, in giving the opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2011 and of the group's surplus and the group's cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Accounting Standards; and
- have been prepared in accordance with the requirements of the Companies Act 1981 (Bermuda).

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London, United Kingdom
22 March 2012

Consolidated Income and Expenditure Account for the year ended 31 December 2011

Technical Account

	Note	US$000s	2011 US$000s	US$000s	2010 US$000s
Gross written premiums	13		**181,660**		167,444
Reinsurance premiums ceded			**(45,868)**		(38,783)
Premiums written, net of reinsurance			**135,792**		128,661
Change in provision for unearned premiums					
Gross		**(6,205)**		3,727	
Reinsurers' share		**3,634**		(1,230)	
			(2,571)		2,497
Earned premiums, net of reinsurance			**133,221**		131,158
Allocated investment return transferred from the non-technical account	2(j)		**328**		467
Commission income			**1,631**		1,498
Other technical income			**37**		49
Claims paid					
Gross	4	**(110,512)**		(107,275)	
Reinsurers' share	5	**23,401**		19,477	
		(87,111)		(87,798)	
Change in the provision for claims					
Gross		**(31,767)**		13,140	
Reinsurers' share		**27,301**		4,896	
		(4,466)		18,036	
Claims incurred, net of reinsurance			**(91,577)**		(69,762)
Net operating expenses	6		**(42,546)**		(51,362)
Balance on the technical account			**1,094**		12,048

All activities derive from continuing operations.

Consolidated Income and Expenditure Account for the year ended 31 December 2011 (continued)

Non-technical Account

	Note	**2011 US$000s**	2010 US$000s
Balance on the technical account		**1,094**	12,048
Investment income		**5,780**	6,926
Investment expenses and charges		**(333)**	(190)
Unrealised losses on investments		**(1,875)**	(3,018)
Interest payable on subordinated loan		**(1,028)**	(1,047)
Exchange losses		**(2,036)**	(1,170)
Total investment return	*7*	**508**	1,501
Allocated investment return transferred to the technical account	*2(j) & 7*	**(328)**	(467)
Surplus on ordinary activities before tax		**1,274**	13,082
Tax on ordinary activities	*8*	**(29)**	(249)
Surplus on ordinary activities after tax		**1,245**	12,833
Surplus for the financial year	*11*	**1,245**	12,833

All activities derive from continuing operations.

There is no material difference between the surplus on ordinary activities before taxation and the retained surplus for the year stated above and their historic cost equivalents.

Note 11 details the movements on the Reserve Fund during the year. There are no recognised gains or losses other than those shown in the Consolidated Income and Expenditure Account. Accordingly, no statement of total recognised gains and losses has been prepared.

The notes on pages 26 to 47 form an integral part of these financial statements.

Balance Sheets
as at 31 December 2011

		Consolidated		Parent Company	
	Note	**2011 US$000s**	2010 US$000s	**2011 US$000s**	2010 US$000s
Assets					
Investments					
Shares in subsidiary undertakings	*9*	**–**	–	**12**	12
Other financial investments	*10*	**407,545**	417,253	**347,042**	353,555
Reinsurers' share of technical provisions					
Provision for unearned premiums		**10,956**	7,322	**207**	87
Claims outstanding		**94,391**	67,090	**18,843**	9,236
		105,347	74,412	**19,050**	9,323
Debtors					
Arising out of direct insurance operations - policyholders		**30,152**	27,011	**609**	350
Arising from reinsurance ceded		**12,742**	11,649	**35,945**	36,765
Corporation tax debtor		**208**	114	**200**	–
Amounts due from group undertakings		**–**	–	**2,887**	6,319
Other debtors		**1,475**	1,707	**46**	116
		44,577	40,481	**39,687**	43,550
Cash at bank and in hand		**43,810**	42,405	**9,667**	5,477
Prepayments and accrued income					
Prepayments		**518**	147	**26**	110
Accrued interest		**1,119**	575	**1,055**	564
Deferred acquisition costs		**5,837**	6,030	**288**	146
		7,474	6,752	**1,369**	820
Total assets		**608,753**	581,303	**416,827**	412,737

Balance Sheets
as at 31 December 2011 (continued)

		Consolidated		Parent Company	
	Note	**2011 US$000s**	2010 US$000s	**2011 US$000s**	2010 US$000s
Liabilities and reserves					
Reserves					
Statutory reserve		**240**	240	**240**	240
Surplus and reserves	*11*	**145,198**	143,953	**87,302**	87,343
		145,438	144,193	**87,542**	87,583
Subordinated liabilities	*12*	**29,068**	29,050	**29,068**	29,050
Technical provisions					
Provision for unearned premiums – gross		**57,892**	51,687	**37,620**	34,797
Claims outstanding – gross		**358,683**	326,916	**258,988**	245,626
		416,575	378,603	**296,608**	280,423
Creditors					
Arising out of direct insurance operations		**27**	173	**–**	17
Arising from reinsurance ceded		**10,245**	6,699	**1,032**	875
Provision for taxation		**49**	–	**27**	96
Amount due to Group undertakings		**–**	–	**–**	–
Accrued expenses and sundry creditors		**7,387**	22,621	**2,550**	14,693
		17,708	29,493	**3,609**	15,681
Equity minority interest		**(36)**	(36)	**–**	–
Total liabilities and reserves		**608,753**	581,303	**416,827**	412,737

The notes on pages 26 to 47 form an integral part of these financial statements.

The financial statements on pages 21 to 47 were approved by the Board of Directors on 22 March 2012 and were signed on its behalf by:

K Pontoppidan, *Director*
J A Dorto, *Director*

Company Number
1750

Consolidated Cash Flow Statement for the year ended 31 December 2011

	Note	2011 US$000s	2010 US$000s
Operating activities			
Premiums received from Members		**159,802**	146,480
Reinsurance premiums paid		**(42,322)**	(37,901)
Claims paid		**(111,977)**	(105,391)
Reinsurance receipts in respect of claims		**22,308**	22,340
Investment income		**4,903**	7,535
Management fee paid		**(33,614)**	(24,934)
Expenses paid		**(3,821)**	(4,736)
Other operating cash movements		**1,297**	1,577
Overriding commissions on quota share reinsurance		**115**	3,609
Net cash (outflow)/inflow from operating activities	*14*	**(3,309)**	8,579
Interest payable on subordinated loan		**(1,010)**	(1,009)
Taxation paid		**(74)**	(224)
		(1,084)	(1,233)
Net cash (outflow)/inflow		**(4,393)**	7,346
Cash flows were invested as follows:			
Increase in cash holdings	*15*	**1,405**	12,821
Net portfolio investments	*16*		
Net sale of UCITS		**(117,738)**	(5,818)
Purchase of bonds and other fixed interest securities		**464,279**	436,835
Sale of bonds and other fixed interest securities		**(382,320)**	(436,492)
Purchase of equities		**29,511**	–
Purchase of options		**470**	–
		(5,798)	(5,475)
Net investment of cash flows		**(4,393)**	7,346

Notes to the Financial Statements
31 December 2011

Note 1: Constitution and ownership

The Association is incorporated in Bermuda under the Through Transport Mutual Insurance Association Limited Consolidation and Amendment Act 1993 as an exempted company. The liability of Members is limited to the supplementary premiums set by the Directors and, in the event of its liquidation, any net assets of the Association (including the Statutory Reserve of US$240,000) are to be distributed equitably to those Members insured by it during its final underwriting year. There is no ultimate parent company or controlling party.

Note 2: Accounting policies

(a) Basis of preparation

These Group financial statements which consolidate the accounts of the Association and its subsidiary undertakings have been prepared under the Bermuda Companies Act 1981, and also under the provisions of Schedule 3 to the UK Companies Act 2006. The Association and its subsidiary undertaking have applied uniform accounting policies and on consolidation all intra group transactions, profits and losses have been eliminated. The accounts have been prepared in accordance with applicable accounting standards in the United Kingdom and the Statement of Recommended Practice on Accounting for Insurance Business issued in December 2005 (as amended in December 2006) by the Association of British Insurers. The accounts of all group companies are made up to 31 December. The Association has not prepared a Parent company income and expenditure account under the exemption in Section 408 of the UK Companies Act 2006.

The accounts have been prepared under the provisions of the UK Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 relating to insurance groups.

(b) Premiums

Premiums written relate to business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of provisions for anticipated adjustment premiums, less an allowance for cancellations.

Premiums are stated before the deduction of commissions and brokerage but net of taxes and duties levied.

(c) Unearned premiums

Premiums written during the financial year are earned as revenue on a daily pro-rata basis over the period of cover provided, in line with the incidence of risk. Amounts relating to periods after the year end are treated as unearned and included within liabilities on the Balance Sheets.

Notes to the Financial Statements
31 December 2011 (continued)

(d) Commission income

Commission income is earned on the Group's general reinsurance programme and on insurance arranged by the Group on behalf of Members and others. Overriding commission on quota share premiums is shown as a reduction of net operating expenses.

(e) Claims

Provision is made for all claims incurred during the year, whether paid, estimated or unreported, claims management costs and adjustments to claims provisions brought forward from previous years. In addition, claims includes claims management costs and an allowance for estimated costs expected to be incurred in the future in the management of claims.

Estimated claims stated in currencies other than the functional currency are converted at year end rates of exchange and any exchange difference is included within claims incurred in the Income and Expenditure account.

The provision for claims outstanding includes both estimates for known outstanding claims and for claims incurred but not reported (IBNR). The estimates for known outstanding claims are based on the best estimate and judgement of the likely final cost of each individual claim based on current information. The estimation of claims IBNR is generally subject to a greater degree of uncertainty than the estimation of cost of settling claims already notified to the Company, where more information is generally available.

The best estimate of unreported claims on each policy year and the eventual outcome may vary from the original assessment. As a result of this inherent uncertainty, sophisticated estimation techniques are required to determine an appropriate provision. The estimate is made using a range of standard actuarial projection techniques, such as the Chain Ladder and Bornheutter-Ferguson methods. Such methods extrapolate the development of claims for each policy year, based on the claims patterns of earlier years and the expected loss ratios. The main assumption underlying these techniques is that past claims development experience can be used to project ultimate claims costs. Judgement is used to assess the extent to which past trends may not apply in future and alternative approaches are applied as appropriate.

An estimate for Members and general reinsurance in relation to the provision for unreported claims has been made by reference to the relationship between gross and net claims on current and prior policy years and having due regard to recoverability.

(f) Reinsurance recoveries

The liabilities of the Group are reinsured above certain levels and for certain specific risks. The figure credited to the Income and Expenditure Account for reinsurance recoveries includes receipts and amounts due to be recovered on claims already paid together with changes in the amount of recoveries to be made on outstanding claims. An assessment is also made of the recoverability of reinsurance recoveries having regard to market data on the financial strength of each of the reinsurance companies.

Notes to the Financial Statements
31 December 2011 (continued)

(g) Acquisition costs

Brokerage and commission payments and other direct costs incurred in relation to securing new contracts and rewriting existing contracts are deferred to the extent that they are attributable to premiums unearned at the balance sheet date and are shown as assets in the Balance Sheets. Amounts deferred are amortised over the life of the associated insurance contract.

(h) Financial assets

Financial assets are classified between the following categories: financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial assets. The classification depends on the purpose for which the assets were acquired and is determined at initial recognition and this is re-evaluated at every reporting date.

Fair value through profit and loss

Assets, including all of the investments of the Group, which are classified as fair value through the profit and loss and are designated as such by management to minimise any measurement or recognition inconsistency with the associated liabilities.

Investments are included in the Balance Sheet at market value translated at year end rates of exchange. The market value of listed investments is based on current bid prices as at the balance sheet date.

The costs of investments denominated in currencies other than US dollars are translated into US dollars on the date of purchase. Any subsequent changes in value, whether arising from market value or exchange rate movements, are charged or credited to the Income and Expenditure Account and are then accumulated within the Investment Revaluation Reserve until realised. The movement in unrealised investment gains and losses includes the reversal of previously recognised unrealised gains and losses on investments disposed of in the current period.

Net gains or losses arising from changes in fair value of financial assets at fair value through profit or loss are presented in the Income and Expenditure Account within 'Unrealised gains/(losses) on investments' in the period in which they arise.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Receivables arising from insurance contracts are also classified in this category and are reviewed for impairment as part of the impairment review of loans and receivables. A bad debt provision is created against any balances that may be impaired.

Notes to the Financial Statements
31 December 2011 (continued)

(h) Financial assets (continued)

Available for sale
Available-for-sale financial assets are non-derivative financial assets that are either designated in this category or not classified in any of the other categories. No available for sale assets are held.

Derivative financial instruments
Derivative financial instruments include open foreign currency contracts. They are classified as held for trading. They are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in fair value are charged or credited to the Income and Expenditure Account. Fair values are obtained from quoted market prices in active markets. All derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Cash and cash equivalents
Cash and cash equivalents include cash in hand, UCITS and deposits held at call with banks. The UCITS are Undertakings for Collective Investments of Transferable Securities, and are used as an alternative to short term cash deposits. They are classified as cash equivalents as they are short term, highly liquid investments that can be readily converted to cash.

(i) Impairment
At each balance sheet date, an assessment is made as to whether there is objective evidence that an asset is impaired. An asset or group of assets is impaired only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset and it is expected that the event will have an impact on estimated future cash flows of the asset or group of assets. The Group must be able to reliably estimate the impact on future cash flows.

If the carrying value of an asset is greater than its recoverable amount, the carrying value is reduced through a charge to the Income and Expenditure account in the period of impairment.

(j) Investment return
Investment income comprises dividend income from equities, income on fixed interest securities, interest on deposits and cash and realised and unrealised gains and losses on investments.

Dividends are recognised as income on the date the relevant securities are marked ex-dividend. Other investment income is recognised on an accruals basis.

Notes to the Financial Statements
31 December 2011 (continued)

(j) Investment return (continued)

The movement in unrealised gains and losses on investments represents the difference between the fair value at the balance sheet date and their purchase price (if purchased in the financial year) or the fair value at the last balance sheet date, together with a reversal of previously recognised unrealised gains and losses on investments disposed of in the current period.

The Group allocates a proportion of its investment return to the technical account based on the average ratio of outstanding claims to funds available to meet outstanding claims. This transfer is made so that the balance on the technical account is based on a longer-term rate of investment return and is not subject to distortion from short-term fluctuations in investment return (SORP para. 294).

(k) Foreign currencies

Revenue transactions are translated into US dollars at the rate applicable for the month in which the transaction took place. Monetary assets and liabilities have been translated at the closing US dollar exchange rate. The resulting differences, apart from those relating to estimated future claims or investments, are shown separately in the Income and Expenditure Account.

Exchange gains or losses arising on non-US dollar cash holdings are treated as realised and are included in the Income and Expenditure Account.

(l) Policy year accounting

When considering the results of individual policy years for the purposes of membership accounting, premiums, reinsurance premiums payable, claims and reinsurance recoveries are allocated to the policy years to which they relate based on the period of cover of each insurance policy. The fixed portion of the management fee is charged to the current policy year while any performance related management fee is allocated to the Reserve Fund. General administration expenses are charged against the current policy year.

Investment income and exchange gains or losses are allocated proportionately to the average balance on each open policy year and the Reserve Fund.

UK taxation, which is based on investment income, is allocated proportionately between the open policy years and the Reserve Fund. Other taxation is allocated entirely to the policy years to which it relates

Notes to the Financial Statements
31 December 2011 (continued)

(m) Closure of policy years

On formal closure of a policy year, a sum equivalent to the anticipated future investment income on the balance on that year is transferred from the Reserve Fund to the credit of the closing year. Thereafter, any income derived from such funds is credited to the Reserve Fund, thereby offsetting the amount originally debited.

For closed policy years, the Group retains a balance sufficient to meet the estimated net outstanding claims and claims incurred but not reported on that year. Future adjustments to these amounts as well as differences between the estimates and the ultimate payments will be met by transfers to or from the Reserve Fund.

(n) Unexpired risk reserve

Full provision is made for unexpired risks when it is anticipated that unearned premiums, net of associated acquisition costs, will be insufficient to meet the expected claims and expenses of business as at the year end after taking account future investment income.

Unexpired risk surpluses and deficits are offset where business classes are managed together and provision is made if a deficit arises.

(o) Deferred taxation

Deferred taxation is provided in full on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date. The rates used in these calculations are those which are expected to apply when the timing differences crystallise, based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax balances are not discounted.

(p) Subordinated liabilities

In accordance with Financial Reporting Standard 26 Financial Instruments: Recognition and Measurement, the subordinated loan liability is recognised at amortised cost with the transaction costs directly attributable to the issue being amortised through the Income and Expenditure account over the expected duration of the liability.

Notes to the Financial Statements
31 December 2011 (continued)

Note 3: Management of Financial Risk

Financial Risk Management Objectives

The Group is exposed to financial risk primarily through its financial investments, reinsurance assets and liabilities to policyholders. In particular, the key financial risk is that the proceeds from financial investments are not sufficient to fund the obligations arising from insurance policies as they fall due. The most important components of this financial risk are market risk or investment risk (comprised of interest rate risk, equity price risk and currency risk) together with credit risk and liquidity risk.

The Group manages these risks using a risk governance structure incorporating the Managers' Risk Committee and the Audit & Risk Committee. Further details are set out in the Directors' Report on page 16.

The Boards of the Associations are responsible, advised by the Chief Executive working with the Investment Manager, for setting investment policy and the appropriate level of market or investment risk. This is set with reference to the overall risks faced by the Group which are analysed as part of the Individual Capital Assessment ("ICA") process.

The processes used to manage risks within the Group are unchanged from the previous period and are set out in the Directors' Report.

(a) Market risk

(i) Interest rate risk

Interest rate risk arises primarily from investments in fixed interest securities. In addition, to the extent that claims inflation is correlated to interest rates, liabilities to policyholders are exposed to interest rate risk.

The Group's investment policy is set to ensure that the duration of the investment portfolio is appropriately matched to the duration of the policyholder liabilities. Interest rate risk is then monitored by comparing the mean duration of the investment portfolio and that of the policyholder liabilities. The mean duration is an indicator of the sensitivity of the assets and liabilities to changes in current interest rates.

The sensitivity analysis for interest rate risk illustrates how changes in the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates at the reporting date. An increase of 100 basis points in interest rates at the year end date, with all other factors unchanged would result in a US$1.59 million fall in market value of the Group's investments (2010: US$2.04 million fall). A decrease in 100 basis points in interest rates would result in a US$1.59 million increase in the market value of the Group's investments (2010: US$2.04 million increase).

Notes to the Financial Statements
31 December 2011 (continued)

(ii) Investment price risk

The Group is exposed to price risk as a result of its equity investments.

The Group's investment policy sets limits on the Group's exposure to equities. In addition to this the Group implemented a hedging strategy in February 2011 using a "put" option, in order to protect the Group from a major fall in value of its US equity investments.

(b) Currency risk

The Group is exposed to currency risk in respect of liabilities under policies of insurance denominated in currencies other than US dollar. The most significant currencies to which the Group is exposed to are Pounds Sterling and the Euro. From time to time the Group uses forward currency contracts or options to protect against adverse in year exchange movements.

The following table shows the Group's assets by currency. The Group seeks to mitigate such currency risk by matching the estimated foreign currency denominated liabilities with financial investments denominated in the same currency.

As at 31 December 2011:

	USD US$000s	GBP US$000s	EUR US$000s	Other US$000s	Total US$000s
Debt securities	289,052	21,870	32,013	–	342,935
Equity shares	28,294	–	–	–	28,294
Assets arising from reinsurance contracts held	112,275	(468)	2,164	4,118	118,089
Assets arising from insurance contracts	22,580	2,229	3,104	2,239	30,152
Other debtors	1,473	1	–	1	1,475
Cash and cash equivalents	43,649	7,776	7,176	21,353	79,954
Other	231	(3,942)	3,215	8,350	7,854
Total	**497,554**	**27,466**	**47,672**	**36,061**	**608,753**

Notes to the Financial Statements
31 December 2011 (continued)

(b) Currency risk (continued)

As at 31 December 2010:

	USD US$000s	GBP US$000s	EUR US$000s	Other US$000s	Total US$000s
Debt securities	206,866	11,561	44,220	–	262,647
Assets arising from reinsurance contracts held	80,034	(316)	4,040	2,303	86,061
Assets arising from insurance contracts	18,653	3,182	1,946	3,230	27,011
Other debtors	828	114	–	765	1,707
Cash and cash equivalents	136,622	14,491	27,813	17,362	196,288
Other	12,896	(1,270)	(17,133)	13,096	7,589
Total	**455,899**	**27,762**	**60,886**	**36,756**	**581,303**

At 31 December 2011, if the US dollar weakened/strengthened by 5% against the pound, with all other factors unchanged, the surplus for the year would have increased/decreased by US$0.80 million (2010: US$0.58 million). At 31 December 2011, if the US dollar weakened/strengthened by 5% against the Euro, with all other factors unchanged, the surplus for the year would have increased/decreased by US$0.09 million (2010: US$1.10 million).

(c) Credit risk

Credit risk is the risk that a counterparty will be unable to pay amounts in full when due. The main areas where the Group is exposed to credit risk are:

- Reinsurers' shares of insurance liabilities;
- Amounts due from reinsurers in respect of claims already paid;
- Amounts due from policyholders;
- Amounts due from insurance intermediaries;
- Amounts due from corporate bond issuers; and
- Counterparty risk with respect to derivative transactions.

Reinsurance is used to manage insurance risk. This does not, however, discharge the Group's liability as primary insurer. If a reinsurer fails to pay a claim, the Group remains liable for the payment to the policyholder. The creditworthiness of a reinsurer is considered before it is used and strict criteria are applied (including the financial strength of the reinsurer) before a reinsurer is approved.

Notes to the Financial Statements
31 December 2011 (continued)

(c) Credit risk (continued)

The following tables provide information regarding aggregated credit risk exposure, for financial assets with external credit ratings, as at 31 December 2011. The credit rating bands are provided by independent ratings agencies:

2011	AAA	AA	A	BBB or less or not rated	Total
	US$000s	US$000s	US$000s	US$000s	US$000s
Debt securities	142,066	198,411	2,458	–	342,935
Equity shares	–	–	–	28,294	28,294
Assets arising from reinsurance contracts held	–	52,276	56,886	8,927	118,089
Debtors arising out of direct insurance	–	–	–	30,152	30,152
Other debtors	–	–	–	1,475	1,475
Cash and cash equivalents	36,144	693	43,117	–	79,954
Other	–	–	–	7,854	7,854
Total	**178,210**	**251,380**	**102,461**	**76,702**	**608,753**
2010					
Debt securities	248,303	13,296	1,048	–	262,647
Assets arising from reinsurance contracts held	–	37,686	45,231	3,144	86,061
Debtors arising out of direct insurance	–	–	–	27,011	27,011
Other debtors	–	–	–	1,707	1,707
Cash and cash equivalents	153,883	324	42,081	–	196,288
Other	–	–	–	7,589	7,589
Total	**402,186**	**51,306**	**88,360**	**39,451**	**581,303**

The Group's policy is to make a full provision against all reinsurance debts with an age in excess of two years and a fifty percent provision for reinsurance debts between one and two years old. The Group also provides against all amounts due from policyholders and insurance intermediaries that are more than nine months overdue.

After assessing all other financial assets at the end of the period, no objective evidence was found to suggest that any were impaired (2010: no impairments).

Notes to the Financial Statements
31 December 2011 (continued)

(d) Liquidity and cashflow risk

Liquidity and cashflow risk is the risk that cash may not be available to pay obligations as they fall due at a reasonable cost. The Group maintains holdings in short term deposits to ensure there are sufficient funds available to cover anticipated liabilities and unexpected levels of demand. As at 31 December 2011, the Group's short term deposits (including cash and UCITs) amounted to US$80.0 million (2010: US$196.3 million).

The tables below provide a maturity analysis of the Group's financial assets:

2011		Past due but not impaired					
	Neither past due nor impaired	0-3 months	3-6 months	6 months-1 year	> 1 year	Financial assets that have been impaired	Carrying value in the balance sheet
	US$000s	US$000s	US$000s	US$000s	US$000s	US$000s	US$000s
Debt securities and equity shares	371,229	–	–	–	–	–	371,229
Reinsurance debtors	117,919	154	–	12	4	–	118,089
Insurance debtors	22,793	7,359	–	–	–	–	30,152
Other debtors	1,475	–	–	–	–	–	1,475
Cash and cash equivalents	79,954	–	–	–	–	–	79,954
Other	7,854	–	–	–	–	–	7,854
Total	**601,224**	**7,513**	**–**	**12**	**4**	**–**	**608,753**

2010							
Debt securities	262,647	–	–	–	–	–	262,647
Reinsurance debtors	83,357	1,949	750	(33)	38	–	86,061
Insurance debtors	23,987	3,024	–	–	–	–	27,011
Other debtors	1,014	348	181	153	11	–	1,707
Cash and cash equivalents	196,288	–	–	–	–	–	196,288
Other	7,589	–	–	–	–	–	7,589
Total	**574,882**	**5,321**	**931**	**120**	**49**	**–**	**581,303**

Notes to the Financial Statements
31 December 2011 (continued)

(d) Liquidity and cashflow risk (continued)

The tables below show a maturity analysis of the Group's derivative contracts:

2011	0-3 months US$000s	3-6 months US$000s	6 months –1 year US$000s	> 1year US$000s	Total US$000s
Equity put options	119	–	–	–	119
Forward currency contracts	171	–	–	–	171
Total	**290**	**–**	**–**	**–**	**290**
2010					
Forward currency contracts	723	–	–	–	723
Total	**723**	**–**	**–**	**–**	**723**

The tables below provide a maturity analysis of the Group's financial assets and liabilities:

2011	< 6 months or on demand US$000s	Between 6 months & 1 year US$000s	Between 1 and 2 years US$000s	Between 2 and 5 years US$000s	> 5 years US$000s	Total US$000s
Debt securities and equity shares	84,862	102,322	98,860	66,633	18,552	371,229
Insurance debtors	27,040	3,112	–	–	–	30,152
Other debtors	1,475	–	–	–	–	1,475
Cash and cash equivalents	79,954	–	–	–	–	79,954
Subordinated loan	–	–	–	–	(29,068)	(29,068)
Creditors	(17,708)	–	–	–	–	(17,708)
Total	**175,623**	**105,434**	**98,860**	**66,633**	**(10,516)**	**436,034**
2010						
Debt securities	94,658	15,124	72,146	74,016	6,703	262,647
Insurance debtors	24,010	3,001	–	–	–	27,011
Other debtors	1,707	–	–	–	–	1,707
Cash and cash equivalents	196,288	–	–	–	–	196,288
Subordinated loan	–	–	–	–	(29,050)	(29,050)
Creditors	(29,494)	–	–	–	–	(29,494)
Total	**287,169**	**18,125**	**72,146**	**74,016**	**(22,347)**	**429,109**

Notes to the Financial Statements
31 December 2011 (continued)

(e) Capital management

The Group maintains an efficient capital structure from a combination of policyholders' funds (surplus and reserves) and long term borrowings (subordinated debt), consistent with the Group's risk profile. The Group's strategy is to maintain sufficient capital to meet regulatory requirements and to maintain an AM Best financial strength rating of A- (Excellent) over the insurance market cycle, with a substantial margin in each case.

The Group's principal regulator is the Financial Services Authority (FSA) in the United Kingdom. Under the FSA's ICA regime the Group is obliged to assess and maintain the amount of capital required to meet the risks that it faces based on a 99.5% confidence level of solvency over one year or a longer timeframe with an equivalent probability. Throughout the period the Group complied with the FSA's capital requirements and the requirements in other countries where it has regulated operations.

As at 31 December 2011 the Group's total regulatory capital available amounted to US$174.50 million (2010: US$173.24 million) made up surplus and reserves of US$145.43 million (2010: US$144.19) and subordinated debt of US$29.07 million (2010: US$29.05 million).

As at 31 December 2011, the Group held deposits and letters of credit totalling US$78.2 million to meet overseas regulatory requirements (2010: US$72.6 million). This includes letters of credit amounting to US$39.9 million (2010: $35.0 million) in relation to Hong Kong and a trust fund deposit of US$37.6 million (2010: US$37.6 million) in relation to the US.

(f) Fair value estimations

From 1 January 2009, the group adopted the amendment to Financial Reporting Standard 29. This requires, for financial instruments held at fair value in the balance sheet, disclosure of fair value measurements by level of the following fair value hierarchy

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly (that is, prices) or indirectly (that is, derived from prices)

Level 3 – Inputs for the assets or liability that are not based on observable market data (that is, unobservable inputs)

All of the Group's financial assets and liabilities that are measured at fair value at both 31 December 2011 and 31 December 2010 fall into the Level 2 category.

The fair value of financial instruments traded in active markets is based on quoted bid prices as at the balance sheet date. All valuations are taken from external price feeds based upon market prices or broker quotes.

Notes to the Financial Statements
31 December 2011 (continued)

Note 4: Claims paid

Claims paid include claims handling charges paid to the Managers totalling US$9.3 million (2010: US$8.8 million).

Net claims payments and the provision for claims outstanding at the end of the year in respect of 2010 and prior policy years were US$16.6 million lower than the provision for claims outstanding at the beginning of the year (2010: US$31.6 million).

When the impact of fluctuations in foreign currency exchanges rates is excluded from the movement in claims outstanding, the reduction in provisions for claims outstanding exceeds net claims paid in respect of 2010 and prior policy years by US$15.6 million (2010: US$28.5 million).

Note 5: Reinsurers' share of claims paid

	2011 US$000s	2010 US$000s
Members' reinsurance	**2,217**	5,953
General reinsurance	**12,739**	4,788
Traditional quota share reinsurance	**8,442**	8,778
Change in provision for potential irrecoverable reinsurance	**3**	(42)
	23,401	19,477

Notes to the Financial Statements
31 December 2011 (continued)

Note 6: Net operating expenses

	2011 US$000s	2010 US$000s
Acquisition costs		
Brokerage and commission	**18,572**	18,506
Management fee in respect of underwriting	**11,870**	11,440
General expenses in respect of underwriting	**1,557**	1,500
Change in deferred acquisition costs	**193**	1,720
	32,192	33,166
Management fee in respect of management and investment costs and performance related fee	**8,667**	17,627
General expenses	**896**	1,652
Directors' fees	**746**	689
Directors' travelling costs	**532**	469
Auditors' remuneration		
Parent company audit	**138**	203
Subsidiary company audit	**255**	165
Non-audit services		
– Other services pursuant to legislation, including the audit of the regulatory returns	**22**	30
– Tax services	**64**	60
– Other services not covered above	**29**	3
	11,349	20,898
Total operating expenses before overriding commission		**43,541**
54,064		
Overriding commission on quota share reinsurance	**(995)**	(2,702)
	42,546	51,362

The Directors' fees for the highest paid director during 2011 amounted to US$132,000 (2010: US$133,000).

The Association had no employees during the year (2010: None).

Notes to the Financial Statements
31 December 2011 (continued)

Note 7: Investment return

	2011 US$000s	2010 US$000s
Investment income		
Income from financial assets held at fair value through profit or loss	**5,272**	4,841
Net gains on the realisation of investments	**508**	2,085
	5,780	6,926
Exchange losses	**(2,036)**	(1,170)
	3,744	5,756
Investment expenses and charges		
Interest payable on subordinated loan	**(1,028)**	(1,047)
Other investment management expenses	**(333)**	(190)
Net unrealised losses on investments	**(1,875)**	(3,018)
Total investment return	**508**	1,501
Investment return is analysed between:		
Allocated investment return transferred to the technical business account	**328**	467
Net investment return included in the non-technical account	**180**	1,034
Total investment return	**508**	1,501

Note 8: Tax on ordinary activities

	2011 US$000s	2010 US$000s
(i) Analysis of tax charge on ordinary activities		
Foreign tax for the current period	**49**	245
Adjustments in respect of prior periods	**(20)**	4
	29	249

Notes to the Financial Statements
31 December 2011 (continued)

Note 8: Tax on ordinary activities (continued)

	2011 US$000s	2010 US$000s
(ii) Factors affecting Tax Charge for the current period		
The tax assessed for the period is higher (2010: higher) than that resulting from applying the standard rate of corporation tax in Bermuda: 0% (2009: 0%) – the differences are explained below:		
Surplus on ordinary activities before tax	**1,274**	13,082
Tax at 0% thereon	**–**	–
Effects of:		
Tax levied outside Bermuda:		
United Kingdom	**49**	58
United States	**–**	300
Singapore	**–**	(73)
Australia	**–**	–
Adjustments in respect of prior periods	**(20)**	(36)
Current tax charge for period	**29**	249

The taxation charge comprises a charge for UK taxation based at a rate of 26.5% based on 10% of the group's investment return excluding that taxed within an overseas branch. The overseas tax charges relate to overseas income taxed at the prevailing rate in the respective jurisdictions.

A potential deferred tax asset of $2.5 million (2010: $2.0 million) in respect of certain unutilised tax losses has not been recognised as there is insufficient evidence that it will be recoverable. This asset would be recovered should sufficient taxable profits be generated in future which would be eligible for relief against the unutilised tax losses.

Future tax charges are dependent on future investment return and prevailing tax rates.

The tax rate was reduced on 1April 2011 to 26%. The impact of the change was to reduce tax by approximately $3,000. A further fall to 25% would lead to an additional decrease of $3,000.

Notes to the Financial Statements
31 December 2011 (continued)

Note 9: Shares in subsidiary undertakings

Name	Country of incorporation	Class of shares held	Principal activity	Proportion of shares held and voting rights
TT Club Mutual Insurance Limited	United Kingdom	N/A	General insurance and reinsurance	75% of Members' votes
TT (Bermuda) Services Limited (incorporated 30 January 1998)	Bermuda	Ordinary	Holding company	90%

The opening and closing value of these investments at the balance sheet date is $12,000.

Note 10: Other financial investments

The Group's financial investments are summarised below by measurement category in the table below:

	Carrying Value		Purchase Price	
Consolidated	**2011 US$000s**	2010 US$000s	**2011 US$000s**	2010 US$000s
Held at fair value through profit and loss:				
– debt securities	**342,816**	262,647	**344,915**	262,954
– equities	**28,294**	–	**29,511**	–
– derivative financial instruments	**290**	723	**470**	–
– UCITS	**36,145**	153,883	**36,145**	153,883
Financial assets held at fair value through profit and loss	**407,545**	417,253	**411,041**	416,837

	Carrying Value		Purchase Price	
Parent Company	**2011 US$000s**	2010 US$000s	**2011 US$000s**	2010 US$000s
Held at fair value through profit and loss:				
– debt and other fixed interest securities	**296,149**	257,539	**298,319**	257,651
– equities	**28,294**	–	**29,511**	–
– forward currency contracts	**290**	723	**470**	–
– UCITS	**22,309**	95,293	**22,309**	95,293
Financial assets held at fair value through profit and loss	**347,042**	353,555	**350,609**	352,944

Notes to the Financial Statements
31 December 2011 (continued)

Note 10: Other financial investments (continued)

The geographical split of the carrying value of the Association's debt securities is summarised below:

	Consolidated		Parent Company	
	2011 US$000s	2010 US$000s	**2011 US$000s**	2010 US$000s
United States	**180,617**	131,336	**143,935**	131,336
United Kingdom	**49,606**	49,774	**49,606**	49,774
Supranational	**38,118**	19,887	**38,118**	14,779
Germany	**27,586**	24,712	**22,591**	24,712
Australia	**20,598**	20,604	**20,598**	20,604
Netherlands	**7,989**	2,995	**2,999**	2,995
France	**7,966**	5,698	**7,966**	5,698
Norway	**5,001**	–	**5,001**	–
Sweden	**3,994**	2,607	**3,994**	2,607
Singapore	**1,341**	–	**1,341**	–
Japan	**–**	5,034	**–**	5,034
	342,816	262,647	**296,149**	257,539

The UCITS are Undertakings for Collective Investments of Transferable Securities, and are used as an alternative to short term cash deposits. They are classified as cash equivalents as they are short term, highly liquid investments that can be readily converted to cash.

The financial assets with a maturity of less than one year total US$158.9 million (2010: US$109.8 million) with the remainder recoverable after more then one year.

As described in note 2(h), the investments of US$407.5 million (2010: US$417.3 million) are valued in the financial statements at market value.

Notes to the Financial Statements
31 December 2011 (continued)

Note 11: Surplus and reserves

	Reserve fund US$000s	Open policy years US$000s	Capital reserve US$000s	Investment revaluation reserve US$000s	**Total 2011 US$000s**	Total 2010 US$000s
Transfer to closed policy year balance of future investment income, plus policy year deficit on closure, 2008 (2007)	(8,973)	–	–	–	**(8,973)**	13,433
Investment income and exchange gains less losses, expenses and taxation	(842)	–	–	–	**(842)**	3,551
Transfer from closed policy years	15,976	–	–	–	**15,976**	(11,243)
2.5% Members' contribution to Reserve Fund	4,548	–	–	–	**4,548**	4,237
Net movements on open policy years	–	(7,589)	–	–	**(7,589)**	5,873
Unrealised gains arising during the year	–	–	–	(1,875)	**(1,875)**	(3,018)
Net transfer to reserves	10,709	(7,589)	–	(1,875)	**1,245**	12,833
Balance at beginning of year	150,779	(23,217)	12,980	3,411	**143,953**	131,120
Balance at end of year	161,488	(30,806)	12,980	1,536	**145,198**	143,953

The parent company surplus for the year ended 31 December 2011 was US$0.04 million (2010: US$9.3 million).

Note 12: Subordinated loan

On 10 October 2006, the Association issued US$30 million of subordinated loan notes. Interest is payable on the loan notes at a rate of 2.95% plus three month US dollar LIBOR. The loan notes have a maturity date of 9 October 2036 and are repayable, in whole or in part, after five years at the Association's option, subject only to regulatory approval.

The Group has an obligation to deliver cash or, for interest settled under the alternative settlement mechanism, equivalent financial assets at maturity in 2036 or earlier as permitted by the terms of the loan notes and to pay interest up until the loan notes are repaid. Hence, despite qualifying as regulatory capital, the loan notes have been included in subordinated liabilities.

The fair value and amortised cost of the subordinated loan is US$29.07 million (2010: US$29.05 million).

Notes to the Financial Statements
31 December 2011 (continued)

Note 13: Segmental information

	2011 US$000s	2010 US$000s
Gross premiums written		
– Members located in UK	**9,283**	10,430
– Members located in other EU states	**39,978**	33,250
– Members located outside EU	**132,399**	123,764
	181,660	167,444

The Group writes only marine, aviation and transport business.

The geographical analysis of surplus on ordinary activities before tax and net assets has not been disclosed as this, in the view of the Directors, would be prejudicial to the interest of the Members.

Note 14: Reconciliation of surplus to net cash (outflow)/inflow from operating activities

	2011 US$000s	2010 US$000s
Surplus before taxation	**1,274**	13,082
Unrealised investment gains	**1,875**	3,018
Exchange loss	**2,036**	1,170
Interest payable on subordinated loan	**1,010**	1,009
Servicing of finance	**16**	38
(Increase)/Decrease in debtors	**(4,722)**	3,534
(Decrease)/Increase in creditors	**(11,834)**	7,261
Increase/(Decrease) in net technical provisions	**7,036**	(20,533)
Net cash (outflow)/inflow from operating activities	**(3,309)**	8,579

Notes to the Financial Statements
31 December 2011 (continued)

Note 15: Movement in cash, portfolio investments and financing

	1 January 2011 US$000s	Cash flow US$000s	Changes to market value & currencies US$000s	**31 December 2011 US$000s**
Cash at bank	42,405	1,405	–	**43,810**
UCITS	153,883	(117,738)	–	**36,145**
Bond and other fixed interest securities	262,647	81,959	(1,790)	**342,816**
Equities	–	29,511	(1,217)	**28,294**
Forward currency contract	723	470	(903)	**290**
	459,658	(4,393)	(3,910)	**451,355**

Note 16: Movement in opening and closing portfolios net of financing

	2011 US$000s	2010 US$000s
Net cash inflow	**1,405**	12,821
Portfolio investments	**(5,798)**	(5,475)
Movements arising from cash flows	**(4,393)**	7,346
Changes in market values and exchange rates	**(3,910)**	(4,188)
Total movement in portfolio investments net of financing	**(8,303)**	3,158
Portfolio investments net of financing as at 1 January	**459,658**	456,500
Portfolio investments net of financing as at 31 December	**451,355**	459,658

Note 17: Guarantees and commitments

Investments to the value of US$42.36 million (2010: US$42.23 million) have been charged as collateral in respect of letters of credit as security for holders of insurance policies in Canada and for regulatory purposes in Singapore and Hong Kong. The Association has issued a guarantee, not to exceed US$2.5 million, to TT Club Mutual Insurance Limited to enable it to comply with the solvency margin requirements of the Financial Services and Markets Act 2000. The amount withdrawn as 31 December 2011 amounted to nil (2010: nil).

Note 18: Related party transactions

Through Transport Mutual Insurance Association Limited reinsures its subsidiary TT Club Mutual Insurance Limited under a 90% whole account quota share. Through Transport Mutual Insurance Association Limited is managed by Thomas Miller (Bermuda) Limited.

All material related party transactions are disclosed separately within the financial statements.

Annual Report & Financial Statements 2011

TT Club Mutual Insurance Limited

for the year ended 31 December 2011

TT CLUB
IS MANAGED
BY **THOMAS**
MILLER

Contents

TT Club Mutual Insurance Limited

Directors and Management

Chairman
K Pontoppidan **2 3**
Copenhagen

Deputy Chairman
G Sjöholm **1**
Port of Gothenburg, Gothenburg

Directors
D Davies
Specialist Director – Underwriting

C Fenton
Through Transport Mutual Services (UK) Ltd, London

J Küttel
Ermewa, Geneva

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2657093

Managers and Company Secretary
Through Transport Mutual Services (UK) Ltd

Independent Auditor
PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
7 More London Riverside
London
SE1 2RT

1 Audit & Risk Committee member
2 Investment Committee member
3 Nominations Committee member

Directors' Report

The Directors present herewith their Annual Report and the audited financial statements of TT Club Mutual Insurance limited ("the Association" or "Company").

This report is addressed to, and written for, the Members of the company, and the Directors wish to draw attention to a number of financial and environmental uncertainties, including but not limited to the rate of claims inflation, costs inflation, foreign exchange movements and economic growth, which mean that the actual results in the future may vary considerably from both historic and projected outcomes contained within any 'forward-looking statements'.

Principal activities

The principal activities of the Association during the year were the provision of insurance and reinsurance in respect of the equipment, property and liabilities of its Members in the international transport and logistics industry.

The Association operates in the UK and through branches in Singapore, Hong Kong and Australia.

Business review

Strategy and values

The Association's business is the provision of liability and asset insurances and related risk management services to the international transport and logistics industry. The Association is a mutual company, limited by guarantee. It is a subsidiary of Through Transport Mutual Insurance Association Limited ("TT Bermuda"), a mutual insurance company based in Bermuda. The two companies have separate corporate governance arrangements but operate as a single business.

The Association has entered into a 90% quota share reinsurance contract with TT Bermuda. The reinsurance contract also includes a stop loss element to protect the Association from an excess accumulation of claims within its 10% retention.

The Association's business strategy is to provide superior insurance products and claims handling to its policyholder Members at a competitive price, whilst maintaining excellent financial security over the long term. Insurance is a very much cyclical business, with premium rates fluctuating in accordance with the supply of capital in the market and with the investment returns available to the owners of that capital.

The Association's executive function, including that relating to investment management, is performed by companies within the Thomas Miller Holdings Limited group of companies.

Directors' Report (continued)

Financial performance, capital strength and solvency

The Association's underwriting performance in 2011 continued to be affected by market pressure on premium rates in 2011. The technical result for 2011, after allowing for the attribution of investment income on the claims reserves, was a surplus of US$0.89 million (2010: surplus of US$2.75 million). The non-technical account produced a surplus of US$0.40 million (2010: surplus of US$0.79 million), resulting in an overall surplus after tax of US$1.29 million (2010: surplus of US$3.54 million).

As a result the Association's surplus and reserves increased to US$57.9 million (2010: US$56.6 million).

The principal KPIs by which performance is monitored by the Board are set out in the charts below. The position is shown as at the end of 2011 and 2010.

AM Best rating

	2011	2010
AM Best rating	A- (Excellent)	A- (Excellent)
Surplus and reserves	US$57.9m	US$56.6m
Technical result (before attribution of investment return)	US$0.7m	US$2.3m
Investment return (incl. exchange gains and losses)	US$0.7m	US$1.5m
Net result	US$1.3m	US$3.5m
Customer satisfaction index – on a scale of 1 to 10 *(compiled by independent research)*	8.1	8.3

The Association's financial strategy, approved by the Board, is to maintain within the business sufficient capital to meet regulatory requirements, and to maintain an AM Best rating of A- (Excellent) over the insurance market cycle, with a substantial margin in each case. The Directors are satisfied that both elements of this strategy have been maintained throughout 2011.

The Board will maintain the current strategy for the business in future years and anticipates future performance, in a competitive marketplace, to be in line with the previous year.

Directors’ Report (continued)

Corporate and social

The Directors are of the opinion that the environmental impact of the Association’s activities is low, due to the small size and the nature of its business. There are therefore currently no KPIs relating to environmental matters. The business is however conscious of its environmental responsibility, and continues to invest in electronic claims handling and underwriting systems designed to increase efficiency and reduce reliance on paper-based records. It is also investing in website technology in order to facilitate electronic distribution of its products and information to Members, brokers, suppliers and third parties.

As the Association has outsourced all of its management activities to independent professional managers there are no employee matters to report.

Risks and risk management

The Board has adopted the Group risk management policy which is designed to protect the Association from occurrences that hinder sustainable achievement of our objectives and financial performance and to ensure that the Association complies with regulatory requirements in the jurisdictions in which it operates.

The following key principles outline the Association’s approach to risk management:

- The Board is responsible for risk management and internal control;
- The Board is responsible for ensuring that a framework exists which sets out risk appetite, risk management and control and business conduct standards; and
- The Board is responsible for ensuring that the Managers implement and maintain a sound system of internal control.

All types of risk facing the business are analysed and each one is rated according to its severity (impact on the business) and probability of occurrence, adjusted for any mitigation measures that have been implemented. The residual risks are prioritised with the most highly rated items being considered as fundamental risks. Each fundamental risk is monitored and managed by a member of the executive management. All risks identified are summarised, categorised and prioritised in a Risk Log which is reviewed and approved by the Board, at least annually and more frequently if required.

The principal risks and uncertainties faced by the business are summarised as follows:

Insurance risk

Insurance risk is the potential adverse financial impact on the Association as a result of:

- naccurate pricing of risk when underwritten;
- Inadequate reinsurance protection;
- Fluctuations in the timing, frequency and severity of claims and claims settlements relative to expectations; and
- Inadequate claims reserves.

Directors’ Report (continued)

Insurance risk is mitigated by means of:

- Prior approval of all quotations by a minimum of two senior underwriters
- Underwriters’ authority levels based on experience and competence
- Technical underwriting and claims file reviews by management
- Key performance indicators and key risk indicators relating to underwriting and claims functions
- Actuarial, management and Board review of claims reserves (every four months)
- Management review of reinsurance adequacy and security

Financial risks

Financial risks consist of:

- Market risk
- Currency risk
- Credit risk
- Liquidity and cash flow risk

Information on the use of financial instruments by the Association and its management of financial risks is disclosed in Note 3 to the financial statements.

Operational risk

Operational risk arises from inadequately controlled internal processes or systems, human error and from external events. Operational risks include, for example, risks arising from outsourcing information technology, information security, project management, human resources, taxation, legal, fraud and compliance.

The Association’s IT systems are established and stable; any development follows standard project methodologies. Appropriate operational policies and procedures covering all aspects of the business have been embedded through the organisation. Management information supports the control framework and is subject to on-going validation and enhancement to ensure that it is appropriate to business requirements.

The Directors have assessed the mitigation and control environment relating to each of these types of risk and have made an assessment of the capital required to meet the residual risks faced by the business. That assessment has been reviewed and agreed with the Club’s regulatory authority.

Directors' Report (continued)

Directors & Officers

The names of the Directors of the Association who served during the year and up to the date of signing the financial statements are shown on page 50. All the Directors retiring at the Annual General Meeting and seeking re-election were re-elected. At the meeting of the Directors following the Annual General Meeting in June 2011, Mr K Pontoppidan was appointed Chairman of the Board and Mrs G Sjöholm was appointed as Deputy Chairman.

Meetings of the Directors

The Board of the Association met formally on nine occasions during 2011, with its main focus being to direct the operations of underwriting, sales, the external reinsurance programme, service, claims management, information technology and general administration. The Board also monitored performance against budget.

Board Committees

The Board has delegated specific authority to a number of committees. The Board is appraised as to the main issues discussed and all minutes of meetings of the committees are distributed to the Board.

The Nominations Committee aims to ensure that the Board is appropriately skilled to direct a mutual insurance company, and has sufficient policyholder representation. The Nominations Committee met on three occasions during 2011.

The Investment Committee makes recommendations to the Board in respect of investment policy and reviews in detail the performance of the Association's investments. The Investment Committee met on four occasions during 2011.

The Audit & Risk Committee assists the Board in discharging its responsibilities for the integrity of the financial statements, the assessment of the effectiveness of the systems of internal control and risk management, monitoring the effectiveness and objectivity of the internal and external auditors and compliance with regulatory requirements in relevant jurisdictions. The Audit & Risk Committee met on four occasions during 2011.

Charitable and political donations

During the year the Association did not make any charitable donations (2010: US$nil). No donations were made for political purposes.

Statement of disclosure of information to auditors

Each of the persons who is a Director at the date of this report confirms that:

1) So far as each of them is aware, there is no information relevant to the audit of the Association's financial statements for the year ended 31 December 2011 of which the auditors are unaware; and

2) The Director has taken all steps that he/she ought to have taken in his/her duty as a Director in order to make him/herself aware of any relevant audit information and to establish that the Association's auditors are aware of that information.

Directors' Report (continued)

Independent Auditors

PricewaterhouseCoopers LLP have indicated their willingness to continue in office and a resolution that they be re-appointed will be proposed at the annual general meeting.

By order of the Board

Through Transport Mutual Services (UK) Limited, *Secretary*
22 March 2012

Directors' Responsibilities Statement

The Directors are responsible for preparing the Annual report and the financial statements in accordance with applicable laws and regulations. United Kingdom company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgments and accounting estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business; and
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;

The Directors confirm they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

By order of the Board

Through Transport Mutual Services (UK) Limited, *Secretary*
22 March 2012

Notice of Meeting

Notice is hereby given that the twentieth Annual General Meeting of the Members of TT Club Mutual Insurance Limited will be held at Le Richemond Hotel, Geneva on the twenty-eighth day of June 2012 at 8.50am for the following purposes:

To receive the Directors' report and financial statements for the year ended 31 December 2011 and, if they are approved, to adopt them.

To elect Directors.

To appoint auditors and to authorise the Directors to fix their remuneration.

To transact any other business of an Ordinary General Meeting.

By order of the Board

Through Transport Mutual Services (UK) Limited, *Secretary*
22 March 2012

Independent Auditors' Report

To the Members of TT Club Mutual Insurance Limited

We have audited the financial statements of TT Club Mutual Insurance Limited for the year ended 31 December 2011 which comprise the Income and Expenditure Account, the Balance Sheet, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 57 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Independent Auditors' Report (continued)

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Tom Robb (Senior Statutory Auditor)
For and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London

22 March 2012

Income and Expenditure Account
for the year ended 31 December 2011

Technical Account

	Note		2011		2010
		US$000s	**US$000s**	US$000s	US$000s
Gross written premiums	13		**177,196**		164,607
Reinsurance premiums ceded			**(147,844)**		(135,664)
Premiums written, net of reinsurance			**29,352**		28,943
Change in provision for unearned premiums					
Gross		**(5,277)**		4,495	
Reinsurers' share		**5,409**		(2,621)	
			132		1,874
Earned premiums, net of reinsurance			**29,484**		30,817
Allocated investment return transferred from the non-technical account	2(h)		**196**		442
Commission income	2(d)		**19,095**		16,679
Other technical income			**37**		49
Claims paid					
Gross	4	**(104,095)**		(102,414)	
Reinsurers' share	5	**96,216**		94,103	
		(7,879)		(8,311)	
Change in the provision for claims					
Gross		**(24,804)**		13,801	
Reinsurers' share		**24,093**		(12,321)	
		(711)		1,480	
Claims incurred, net of reinsurance			**(8,590)**		(6,831)
Net operating expenses	6		**(39,335)**		(38,403)
Balance on the technical account			**887**		2,753

All activities derive from continuing operations.

Income and Expenditure Account
for the year ended 31 December 2011 (continued)

Non-technical Account

	Note	**2011 US$000s**	2010 US$000s
Balance on the technical account		**887**	2,753
Investment income		**1,408**	946
Investment expenses and charges		**(8)**	6
Unrealised gains/losses on investments		**267**	(234)
Exchange (losses)/gains		**(988)**	750
	7	**679**	1,468
Allocated investment return transferred to the technical account	*2(h)*	**(196)**	(442)
Surplus on ordinary activities before tax		**1,370**	3,779
Tax on ordinary activities	*8*	**(83)**	(237)
Surplus on ordinary activities after tax	*10*	**1,287**	3,542

All activities derive from continuing operations.

Note 10 details the movements on the Reserve Fund during the year. There are no recognised gains or losses other than the surplus for the current and previous financial year. Accordingly no statement of total recognised gains and losses has been prepared.

The notes on pages 65 to 82 form an integral part of these financial statements.

There is no material difference between the surplus on ordinary activities before taxation and the retained surplus for the year stated above and their historic cost equivalents.

Balance Sheet
as at 31 December 2011

	Note	**2011 US$000s**	2010 US$000s
Assets			
Other financial investments	9	**60,503**	63,698
Reinsurers' share of technical provisions			
Provision for unearned premiums		**46,430**	41,021
Claims outstanding		**292,869**	268,776
		339,299	309,797
Debtors			
Arising out of direct insurance operations			
– policyholders		**29,543**	26,661
Arising from reinsurance ceded		**12,902**	11,481
Corporation tax debtors		**8**	209
Other debtors		**1,446**	1,607
		43,899	39,958
Cash at bank		**34,143**	36,928
Prepayments and accrued income			
Prepayments		**494**	37
Accrued interest		**64**	11
Deferred acquisition costs		**5,549**	5,884
		6,107	5,932
Total assets		**483,951**	456,313

Balance Sheet
as at 31 December 2011 (continued)

	Note	2011 US$000s	2010 US$000s
Liabilities and reserves			
Surplus and reserves	*10*	**57,910**	56,623
Technical provisions			
Provision for unearned premiums – gross		**55,952**	50,675
Claims outstanding – gross		**317,016**	292,212
		372,968	342,887
Creditors			
Arising out of direct insurance operations		**27**	157
Arising from reinsurance ceded	*12*	**45,317**	42,153
Amounts due to parent company		**2,887**	6,319
Provision for taxation		**22**	–
Accrued expenses and sundry creditors		**4,820**	8,174
		53,073	56,803
Total liabilities and reserves		**483,951**	456,313

The notes on pages 65 to 82 form an integral part of these financial statements.

These financial statements on pages 61 to 82 were approved by the Board of Directors on 22 March 2012 and were signed on its behalf by:

K Pontoppidan, *Director*
G Sjoholm, *Director*

Company Number
2657093

Notes to the Financial Statements
31 December 2011

Note 1: Constitution

The Association was incorporated as a mutual company limited by guarantee in the United Kingdom under the Companies Act 1985 on 24 October 1991. The liability of Assureds is limited to the supplementary premiums set by the Directors. Under the Association's Memorandum of Association, individual Members' liabilities are limited, in the event of the Association being wound up, to a maximum of £5 and, under the Association's Articles, in the event of its liquidation, any net assets of the Association are to be distributed equitably amongst the Members.

Note 2: Accounting policies

The financial statements are prepared in accordance with applicable United Kingdom Law and accounting standards. The significant accounting policies adopted, which have been applied consistently throughout the year, are described below.

(a) Basis of presentation

These financial statements have been prepared on a going concern basis under the historical cost convention and in accordance with the Companies Act 2006. The accounts have been prepared in accordance with applicable accounting standards and the Statement of Recommended Practice on Accounting for Insurance Business issued in December 2005 (as amended in December 2006) by the Association of British Insurers. The accounts have been prepared under the provisions of The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 relating to insurance companies. Under Financial Reporting Standard 1: Cash Flow statements, no cash flow has been presented in these Financial Statements as the Association is deemed to be a wholly owned subsidiary of Through Transport Mutual Insurance Association Limited and the cash flows of the Association are included within the consolidated accounts of that entity

During the financial year, the Association adopted the amendment to Financial Reporting Standard 29 which requires additional disclosure relating to the valuation of investment held at fair value. The amendment is limited to additional disclosure and there is therefore no impact on brought forward reserves or surplus in the year.

(b) Premiums

Premiums written relate to business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of provisions for anticipated adjustment premiums, less an allowance for cancellations. Premiums are stated before the deduction of commissions and brokerage but net of taxes and duties levied.

(c) Unearned premiums

Premiums written during the financial year are earned as revenue on a daily pro-rata basis over the period of cover provided, in line with the incidence of risk. Amounts relating to periods after the year end are treated as unearned and included within liabilities on the Balance Sheet.

Notes to the Financial Statements
31 December 2011 (continued)

(d) Commission income

Commission income is earned on the Association's quota share reinsurance with the parent company, the Association's general reinsurance programme and on insurance arranged by the Association on behalf of Members and others. Commission income also includes overriding commission on quota share reinsurance premiums.

(e) Claims

Provisions made for all claims incurred during the year, whether paid, estimated or unreported, claims management costs and adjustments to claims provisions brought forward from previous years. In addition, claims includes claims management costs and an allowance for estimated costs expected to be incurred in the future in the management of claims. Estimated claims stated in currencies other than the functional currency are converted at year end rates of exchange and any exchange difference is included within claims incurred in the Income and Expenditure account.

The provision for claims outstanding includes both estimates for known outstanding claims and for claims incurred but not reported (IBNR). The estimates for known outstanding claims are based on the best estimate and judgement of the likely final cost of each individual claim based on current information. The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Association, where more information is generally available.

The best estimate of unreported claims on each policy year and the eventual outcome may vary from the original assessment. As a result of this inherent uncertainty, sophisticated estimation techniques are required to determine an appropriate provision. The estimate is made using a range of standard actuarial projection techniques, such as the Chain Ladder and Bornheutter-Ferguson methods. Such methods extrapolate the development of claims for each policy year, based on the claims patterns of earlier years and the expected loss ratios. The main assumption underlying these techniques is that past claims development experience can be used to project ultimate claims costs. Judgement is used to assess the extent to which past trends may not apply in future and alternative approaches are applied as appropriate.

An estimate for Members and general reinsurance in relation to the provision for unreported claims has been made by reference to the relationship between gross and net claims on prior policy years and having due regard to recoverability.

(f) Reinsurance recoveries

The liabilities of the Association are reinsured above certain levels and for certain specific risks. In addition, the Association has a quota share reinsurance agreement with the parent company covering all risks insured by the Association.

Notes to the Financial Statements
31 December 2011 (continued)

(f) Reinsurance recoveries (continued)

The figure credited to the Income and Expenditure Account for reinsurance recoveries includes receipts and amounts due to be recovered on claims already paid together with changes in the amount of recoveries to be made on outstanding claims. An assessment is also made of the recoverability of reinsurance recoveries having regard to market data on the financial strength of each of the reinsurance companies.

(g) Acquisition costs

Brokerage and commission payments and other direct costs incurred in relation to securing new contracts and rewriting existing contracts are deferred to the extent that they are attributable to premiums unearned at the balance sheet date and are shown as assets in the Balance Sheet. Amounts deferred are amortised as the premium on the policy is earned.

(h) Financial assets

Financial assets are classified between the following categories: financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial assets. The classification depends on the purpose for which the assets were acquired and is determined at initial recognition and this is re-evaluated at every reporting date.

Fair value through profit and loss account

Assets, including all of the investments of the Association, which are classified as fair value through the profit and loss account are designated as such by management to minimise any measurement or recognition inconsistency with the associated liabilities.

Investments are included in the Balance Sheet at market value translated at year end rates of exchange. The market value of listed investments is based on current bid prices as at the balance sheet date.

The cost of investments denominated in currencies other than the US dollar, are converted into US dollars on the date of purchase. Any subsequent changes in value, whether arising from market value or exchange rate movements, are charged or credited to the Income and Expenditure Account and are then accumulated within the Investment Revaluation Reserve until realised. The movement in unrealised investment gains and losses includes the reversal of previously recognised unrealised gains and losses on investments disposed of in the current period.

Net gains or losses arising from changes in fair value of financial assets at fair value through profit or loss are presented in the Income and Expenditure Account within 'Unrealised gains/(losses) on investments' in the period in which they arise.

Notes to the Financial Statements
31 December 2011 (continued)

(h) Financial assets (continued)

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Receivables arising from insurance contracts are also classified in this category and are reviewed for impairment as part of the impairment review of loans and receivables. A bad debt provision is created against any balances that may be impaired.

Available for sale

Available-for-sale financial assets are non-derivative financial assets that are either designated in this category or not classified in any of the other categories. No available for sale assets are held.

Derivative financial instruments

Derivative financial instruments include open foreign currency contracts. They are classified as held for trading. They are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in fair value are charged or credited to the Income and Expenditure Account. Fair values are obtained from quoted market prices in active markets. All derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and UCITS.

The UCITS are Undertakings for Collective Investments of Transferable Securities, and are used as an alternative to short term cash deposits. They are classified as cash equivalents as they are short term, highly liquid investments that can be readily converted to cash.

(i) Impairment

At each balance sheet date an assessment is made whether there is objective evidence that an asset is impaired. An asset is impaired only if there is evidence of one or more events that have occurred giving rise to a reduction in estimated future cash flows. The Association must be able to reliably estimate the impact on future cash flows.

If the carrying value of an asset is greater than its recoverable amount, the carrying value is reduced through a charge to the Income and Expenditure account in the period of impairment.

Notes to the Financial Statements
31 December 2011 (continued)

(j) Investment return

Investment income comprises income on fixed interest securities, interest on deposits and cash and realised and unrealised gains and losses on investments. Other investment income is recognised on an accruals basis. Interest income accrued but not received at the year end is held as accrued income in the balance sheet.

The movement in unrealised gains and losses on investments represents the difference between the fair value at the balance sheet date and their purchase price (if purchased in the financial year) or the fair value at the last balance sheet date, together with a reversal of previously recognised unrealised gains and losses on investments disposed of in the current period.

The Association allocates a proportion of its investment return to the technical account based on the average ratio of outstanding claims to funds available to meet outstanding claims. This transfer is made so that the balance on the technical account is based on a longer-term rate of investment return and is not subject to distortion from short-term fluctuations in investment return (SORP para. 294).

(k) Foreign currencies

Revenue transactions are translated into US dollars at the rate applicable for the month in which the transaction took place. Monetary assets and liabilities have been translated at the closing US dollar exchange rate. The resulting differences, apart from those relating to estimated future claims or investments, are shown separately in the Income and Expenditure Account.

Exchange gains or losses arising on non-US dollar cash holdings are treated as realised and are included in the Income and Expenditure Account.

(l) Policy year accounting

When considering the results of individual policy years, premiums, reinsurance premiums payable, claims and reinsurance recoveries are allocated to the policy years to which they relate based on the period of cover of each insurance policy. The management fee and general administration expenses are charged against the current policy year.

Investment income and exchange gains or losses are allocated proportionately to the average balance on each open policy year and the Reserve Fund. UK taxation, which is based on investment income, is allocated proportionately between the open policy years and the Reserve Fund. Other taxation is allocated entirely to the policy years to which it relates.

Notes to the Financial Statements
31 December 2011 (continued)

(m) Closure of policy years

On formal closure of a policy year, a sum equivalent to the anticipated future investment income on the balance on that year is transferred from the Reserve Fund to the credit of the closing year. Thereafter, any income derived from such funds is credited to the Reserve Fund, thereby offsetting the amount originally debited.

For closed policy years, the Association retains a balance sufficient to meet the estimated net outstanding claims and claims incurred but not reported on that year. Future adjustments to these amounts as well as differences between the estimates and the ultimate payments will be met by transfers to or from the Reserve Fund.

(n) Unexpired risk reserve

Full provision is made for unexpired risks when it is anticipated that unearned premiums, net of associated acquisition costs, will be insufficient to meet the expected claims and expenses of business as at the year end after taking account future investment income. Unexpired risk surpluses and deficits are offset where business classes are managed together and provision is made if a deficit arises.

(o) Deferred Taxation

Deferred taxation is provided in full on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax balances are not discounted.

Note 3: Management of Financial Risk

Financial risk management objectives

The Association is exposed to financial risk through its financial investments, reinsurance assets and liabilities to policyholders. In particular, the key financial risk is that the proceeds from financial investments are not sufficient to fund the obligations arising from policies as they fall due. The most important components of this financial risk are market risk or investment risk (comprised of interest rate risk, equity price risk and currency risk) together with credit risk and liquidity risk.

The Association manages these risks using a risk governance structure incorporating the Managers' Risk Committee and the Audit & Risk Committee. Further details can be found in the Directors' report on page 51.

Notes to the Financial Statements
31 December 2011 (continued)

Financial Risk Management Objectives (continued)

The Board is responsible, advised by the Chief Executive working with the Investment Committee, for setting investment policy and the appropriate level of market or investment risk. This is set with reference to the overall risks faced by the Association which are analysed as part of the ICA process.

The processes used to manage risks within the Association are unchanged from the previous period.

(a) Market risk

(i) Interest rate risk

Interest rate risk arises primarily from investments in fixed interest securities. In addition, to the extent that claims inflation is correlated to interest rates, liabilities to policyholders are exposed to interest rate risk.

The Association's investment policy is set to ensure that the duration of the investment portfolio is appropriately matched to the duration of the policyholder liabilities. Interest rate risk is then monitored by comparing the mean duration of the investment portfolio and that of the policyholder liabilities. The mean duration is an indicator of the sensitivity of the assets and liabilities to changes in current interest rates.

(b) Currency risk

The Association is exposed to currency risk in respect of liabilities under policies of insurance denominated in currencies other than US dollar. The most significant currencies to which the Association is exposed to are pounds sterling and the Euro.

The following table shows the Association's assets by currency. The Association seeks to mitigate the risk by matching the estimated foreign currency denominated liabilities with financial investments denominated in the same currency.

Notes to the Financial Statements
31 December 2011 (continued)

(b) Currency risk (continued)

2011	**USD US$000s**	**GBP US$000s**	**EUR US$000s**	**Other US$000s**	**Total US$000s**
Debt securities	46,667	–	–	–	46,667
Assets arising from reinsurance contracts held	346,964	(438)	2,164	3,511	352,201
Assets arising from insurance contracts	22,030	2,229	3,104	2,180	29,543
Other debtors	1,445	–	–	1	1,446
Cash and cash equivalents	16,849	5,688	4,089	21,353	47,979
Other	3,649	92	85	2,289	6,115
Total	**437,604**	**7,571**	**9,442**	**29,334**	**483,951**

2010	**USD US$000s**	**GBP US$000s**	**EUR US$000s**	**Other US$000s**	**Total US$000s**
Debt securities	5,108	–	–	–	5,108
Assets arising from reinsurance contracts held	315,830	(284)	4,041	1,691	321,278
Assets arising from insurance contracts	18,303	3,182	1,946	3,230	26,661
Other debtors	1,008	-	-	599	1,607
Cash and cash equivalents	71,704	1,828	4,624	17,362	95,518
Other	1,139	2,265	107	2,630	6,141
Total	**413,092**	**6,991**	**10,718**	**25,512**	**456,313**

At 31st December 2011, if the US dollar weakened/strengthened by 5% against the pound, with all other factors unchanged, the surplus for the year would have increased/decreased by US$0.18 million (2010: US$0.45 million). If the US dollar weakened/strengthened by 5% against the euro, with all other factors unchanged, the surplus for the year would have increased/decreased by US$1.32 million (2010: US$1.42 million).

(c) Credit risk

Credit risk is the risk that a counterparty will be unable to pay amounts in full when due. The main areas where the Association is exposed to credit risk are:

- Reinsurers' shares of insurance liabilities;
- Amounts due from reinsurers in respect of claims already paid;
- Amounts due from policyholders;
- Amounts due from insurance intermediaries;
- Amounts due from bond issuers;
- Cash at banks and deposits with credit institutions; and
- Counterparty risk with respect to derivative transactions.

Notes to the Financial Statements
31 December 2011 (continued)

(c) Credit risk (continued)

Reinsurance is used to manage insurance risk. This does not, however, discharge the Association's liability as primary insurer. If a reinsurer fails to pay a claim, the Association remains liable for the payment to the policyholder.

Credit risk on reinsurance balances is mitigated by assessing the creditworthiness of a reinsurer before it is used and strict criteria are applied (including the financial strength of the reinsurer) before a reinsurer is approved. Counterparty limits based on credit ratings are also in place in relation to amounts due from bond issuers and cash and bank deposits.

The following table provides information regarding aggregated credit risk exposure, for financial assets with external credit ratings, as at 31 December 2011. The credit rating bands are provided by independent ratings agencies:

2011	AAA	AA	A	BBB+ or less or not rated	Total
	US$000s	US$000s	US$000s	US$000s	US$000s
Debt securities	14,997	31,670	–	–	46,667
Assets arising from reinsurance contracts held	–	48,098	295,728	8,375	352,201
Debtors arising out of direct insurance	–	–	–	29,543	29,543
Other debtors	–	–	–	1,446	1,446
Cash and cash equivalents	13,836	253	33,890	–	47,979
Other	–	–	–	6,115	6,115
Total assets bearing credit risk	**28,833**	**80,021**	**329,618**	**45,479**	**483,951**

2010	AAA	AA	A	BBB+ or less or not rated	Total
Debt securities	5,108	–	–	–	5,108
Assets arising from reinsurance contracts held	–	34,770	283,322	3,186	321,278
Debtors arising out of direct insurance	–	–	–	26,661	26,661
Other debtors	–	–	–	1,607	1,607
Cash and cash equivalents	58,590	74	36,854	–	95,518
Other	–	–	–	6,141	6,141
Total assets bearing credit risk	**63,698**	**34,844**	**320,176**	**37,595**	**456,313**

Notes to the Financial Statements
31 December 2011 (continued)

The Association's policy is to make a full provision against all reinsurance debts with an age in excess of two years and a fifty percent provision for reinsurance debts between one and two years old. The Association also provides against all amounts due from policyholders and insurance intermediaries that are more than nine months overdue.

After assessing all other financial assets at the end of the period, no objective evidence was found to suggest that any were impaired (2010: no impairments).

(d) Liquidity and cash flow risk

Liquidity and cash flow risk is the risk that cash may not be available at a reasonable cost to pay obligations as they fall due. The Association maintains holdings in short term deposits to ensure there are sufficient funds available to cover anticipated liabilities and unexpected levels of demand. As at 31 December 2011 the Association's short term deposits (including cash and UCITs) amounted to US$48.0 million (2010: US$95.5 million)

The tables below provide a maturity analysis of the Association's financial assets:

2011		Past due but not impaired					
	Neither past due nor impaired	0-3 months	3-6 months	6 months-1 year	> 1 year	Financial assets that have been impaired	Carrying value in the balance sheet
	US$000s	US$000s	US$000s	US$000s	US$000s	US$000s	US$000s
Debt securities	46,667	–	–	–	–	–	46,667
Reinsurance debtors	352,031	154	–	12	4	–	352,201
Insurance debtors	22,305	7,238	–	–	–	–	29,543
Other debtors	1,446	–	–	–	–	–	1,446
Cash and cash equivalents	47,979	–	–	–	–	–	47,979
Other	6,115	–	–	–	–	–	6,115
Total	**476,543**	**7,392**	**–**	**12**	**4**	**–**	**483,951**

2010							
Debt securities	5,108	–	–	–	–	–	5,108
Reinsurance debtors	318,607	1,891	749	2	29	–	321,278
Insurance debtors	22,153	4,508	–	–	–	–	26,661
Other debtors	925	348	181	153	–	–	1,607
Cash and cash equivalents	95,518	–	–	–	–	–	95,518
Other	6,141						6,141
Total	**448,452**	**6,747**	**930**	**155**	**29**	**–**	**456,313**

Notes to the Financial Statements
31 December 2011 (continued)

(d) Liquidity and cash flow risk (continued)

The table below provides a maturity analysis of the Association's financial assets and liabilities:

2011	< 6 months or on demand US$000s	Between 6 months & 1 year US$000s	Between 1 and 2 years US$000s	Between 2 and 5 years US$000s	> 5 years US$000s	Total US$000s
Debt securities	–	21,344	10,038	15,285	–	46,667
Insurance debtors	26,563	2,980	–	–	–	29,543
Other debtors	1,446	–	–	–	–	1,446
Cash and cash equivalents	47,979	–	–	–	–	47,979
Creditors	(53,073)	–	–	–	–	(53,073)
Total	**22,915**	**24,324**	**10,038**	**15,285**	**–**	**72,562**
2010						
Debt securities	5,108	–	–	–	–	5,108
Insurance debtors	23,708	2,953	–	–	–	26,661
Other debtors	1,607	–	–	–	–	1,607
Cash and cash equivalents	95,518	–	–	–	–	95,518
Creditors	(56,803)	–	–	–	–	(56,803)
Total	**69,138**	**2,953**	**–**	**–**	**–**	**72,091**

(e) Capital management

The Association maintains capital, comprising of policyholders' funds (surplus and reserves), consistent with the Association's risk profile. As at 31 December 2011, the total regulatory capital available amounted to US$57.9 million (2010: US$56.6 million), which exceeded the UK Financial Services Authority requirements.

As at 31 December 2011, the Association held deposits and letters of credit totalling US$68.1 million to meet overseas regulatory requirements (2010: US$62.7 million). This included a letters of credit amounting to US$39.9 million (2010: US$35.2 million) in relation to Hong Kong and a trust fund deposit of US$27.6 million (2010: US$27.5 million) in relation to the US.

The Association's strategy is to maintain sufficient capital to meet regulatory requirements and to maintain an AM Best rating of A- (Excellent) over the insurance market cycle, with a substantial margin in each case.

Notes to the Financial Statements
31 December 2011 (continued)

(f) Fair value estimations

From 1 January 2009, the company adopted the amendment to FRS 29. This requires, for financial instruments held at fair value in the balance sheet, disclosure of fair value measurements by level of the following fair value hierarchy

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly (that is, prices) or indirectly (that is, derived from prices)

Level 3 – Inputs for the assets or liability that are not based on observable market data (that is, unobservable inputs)

All of the assets and liabilities that are measured at fair value at both 31 December 2011 and 31 December 2010 fall into the Level 2 category.

The fair value of financial instruments traded in active markets is based on quoted bid prices as at the balance sheet date. All valuations are taken from external price feeds based upon market prices or broker quotes.

Note 4: Claims paid

Claims paid include claims handling charges paid to the Managers totalling US$8.3 million (2010: US$7.9 million).

Net claims payments and the provision for claims outstanding at the end of the year in respect of 2010 and prior policy years were US$2.1 million lower than the provision for claims outstanding at the beginning of the year.

Note 5: Reinsurers' share of claims paid	2011 US$000s	2010 US$000s
Members' reinsurance	**2,214**	5,716
General reinsurance	**11,887**	5,715
Quota share reinsurance	**11,194**	7,892
Quota share with parent company	**70,916**	74,799
Change in provision for potential unrecoverable reinsurance	**5**	(19)
	96,216	94,103

Notes to the Financial Statements
31 December 2011 (continued)

Note 6: Net operating expenses

	2011 US$000s	2010 US$000s
Acquisition costs		
Brokerage and commission	**17,964**	18,150
Management fee in respect of underwriting	**10,684**	10,626
General expenses in respect of underwriting	**1,401**	1,394
Change in deferred acquisition costs	**175**	1,809
	30,224	31,979
Administration expenses		
Management fee in respect of management and investment	**7,528**	7,483
General expenses	**1,792**	1,118
Directors' fees	**350**	216
Directors' travelling costs	**39**	43
Auditors' remuneration:		
– Audit fee	**255**	165
Non-audit services		
– Other services pursuant to legislation, including the audit of the regulatory returns	**11**	15
– Tax services	**27**	60
– Other services not covered above	**19**	3
	10,021	9,103
Total operating expenses before overriding commission 41,082		**40,245**
Overriding commission on quota share reinsurance	**(910)**	(2,679)
	39,335	38,403

The Directors of the Association and its parent company, TT Bermuda, agree a management fee covering the management of the Association as a whole.

The Association had no employees during the year (2010: none).

Notes to the Financial Statements
31 December 2011 (continued)

Note 7: Investment return

	2011 US$000s	2010 US$000s
Investment income		
Income from financial assets held at fair value through profit or loss	**1,396**	1,000
Net gains/(losses) on the realisation of investments	**12**	(54)
	1,408	946
Exchange (losses)/ gains	**(988)**	750
Other investment management (expenses)/income	**(8)**	6
Net unrealised gains/(losses) on investments	**267**	(234)
Total investment return	**679**	1,468
Investment return is analysed between:		
Allocated investment return transferred to the technical business account	**196**	442
Net investment return included in the non-technical account	**483**	1,026
Total investment return	**679**	1,468

Note 8: Tax on ordinary activities

	2011 US$000s	2010 US$000s
(i) Analysis of tax charge on ordinary activities		
United Kingdom corporation tax at 26.5% (2010: 28%)		
– Under / (over) provision in previous periods	**–**	(9)
– charge in current period	**22**	4
Foreign tax		
– Under / (over) provision in previous periods	**61**	18
– charge in current period	**–**	224
	83	237

Notes to the Financial Statements
31 December 2011 (continued)

Note 8: Tax on ordinary activities (continued)

	2011 US$000s	2010 US$000s
(ii) Factors affecting tax charge for the current period		
The tax assessed for the period is lower than that resulting from applying the standard rate of corporation tax in the UK: 26.5% (2010: 28%) – the differences are explained below:		
Surplus on ordinary activities before tax	**1,370**	3,779
Tax at 26.5% hereon	**363**	1,058
Effects of:		
Inland Revenue agreement – 10% of investment profits	**(341)**	(1,066)
Foreign tax	**61**	245
	83	237

A potential deferred tax asset of $2.5 million (2010: $2.0 million) in respect of certain unutilised tax losses has not been recognised as there is insufficient evidence that it will be recoverable. This asset would be recovered should sufficient taxable profits be generated in future which would be eligible for relief against the unutilised tax losses.

Note 9: Financial investments

The Association's financial investments are summarised below by measurement category in the table below;

	Carrying Value		Purchase Price	
Consolidated	**2011 US$000s**	2010 US$000s	**2011 US$000s**	2010 US$000s
Held at fair value through profit or loss:				
– debt securities	**46,667**	5,108	**46,595**	5,303
– UCITS	**13,836**	58,590	**13,836**	58,590
	60,503	63,698	**60,431**	63,893

Notes to the Financial Statements
31 December 2011 (continued)

The geographical split of the carrying value of the Association's debt securities is summarised below:

	2011 US$000s	2010 US$000s
United States	**36,682**	–
Germany	**4,995**	–
Netherlands	**4,990**	–
Supranational	**–**	5,108
	46,667	5,108

Note 10: Surplus and reserves

	Reserve fund US$000s	Open policy years US$000s	Investment revaluation reserve US$000s	**Total 2011 US$000s**	Total 2010 US$000s
Net transfer to closed policy year balance of deficit less future investment income on closure, 2008 (2007)	(6,029)	–	–	**(6,029)**	(6,022)
Investment income and exchange gains less losses, expenses and taxation	(572)	–	–	**(572)**	194
Transfer to closed policy years	(2,074)	–	–	**(2,074)**	1,020
2.5% Members' contribution to Reserve Fund	4,436	–	–	**4,436**	4,185
Net movements on open policy years	–	5,259	–	**5,259**	4,400
Unrealised gains arising during the year	–	–	267	**267**	(234)
Net transfer to reserves	(4,239)	5,259	267	**1,287**	3,543
Balance at beginning of year	70,068	(13,118)	(327)	**56,623**	53,080
Balance at end of year	65,829	(7,859)	(60)	**57,910**	56,623

Of the surplus and reserves, US$3.6 million (2010: US$3.6 million) is shown in the accounts of TT Club Mutual Insurance Limited's Singapore branch.

Note 11: Guarantee from parent company

TT Bermuda has issued a guarantee, not to exceed US$ 2.5 million (2010: US$ 2.5 million), to the Association to enable it to comply with the solvency margin requirements of the Financial Services and Markets Act 2000. The amount withdrawn as 31 December 2011 amounted to nil (2010: nil).

Notes to the Financial Statements
31 December 2011 (continued)

Note 12: Creditors arising from reinsurance ceded

	2011 US$000s	2010 US$000s
Reinsurance premiums ceded	**3,973**	8,368
Accrual for future reinsurance premiums ceded	**41,344**	33,785
	45,317	42,153

Note 13: Segmental information

	2011 US$000s	2010 US$000s
Gross premiums written		
- Members located in UK	**9,296**	10,437
- Members located in other EU states	**40,034**	33,273
- Members located outside EU	**127,866**	120,897
	177,196	164,607

The Association writes only marine, aviation and transport business.

The geographical analysis of surplus on ordinary activities before tax and net assets has not been disclosed as this, in the view of the Directors, would be prejudicial to the interest of the Members.

Note 14: Related party transactionss

TT Club Mutual Insurance Limited is reinsured by its parent Through Transport Mutual Insurance Association Limited under a 90% whole account quota share. TT Club Mutual Insurance Limited is managed by Through Transport Mutual Services (UK) Ltd.

Reinsurers' share of the provision for unearned premiums includes US$35.7 million (2010: US$33.8 million) in relation to the quota share with the parent company. Reinsurers' share of the provision for outstanding claims includes US$217.3 million (2010: US$210.9 million) in relation to the quota share with the parent company.

All other material related party transactions are disclosed separately within the financial statements.

Notes to the Financial Statements
31 December 2011 (continued)

Note 15: Ultimate parent company

The Association's immediate and ultimate parent company and controlling party is Through Transport Mutual Insurance Association Limited, a company incorporated in Bermuda. The accounts are available from the registered office of the association.

For further information contact the TT Club at one of its underwriting centres or at any point in the network.

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