



# YOUNG INTERNATIONAL FREIGHT FORWARDER OF THE

Agents of Sustainable Development

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# Introduction

This submission describes a battle and an adventure.

There are people determined to destroy the living heritage on the pale blue dot on the outer edge of the Milky Way we call home. These people are at war with courageous and unwavering heroes who are equally determined that our home will live and thrive. This submission describes but one small battle in a never-ending conflict.

At the same time, humans are fired up with imagination and determination to do things better by exploring new ways -- these motivators have taken them into a remote jungle to bring home the means of production.

It is a great privilege to share the stories of this battle and this adventure.

# **Export to Malawi: Black Rhino**

*"It's surely our responsibility to do everything within our power to create a planet that provides a home not just for us, but for all life on Earth" – Sir David Attenborough.* 

With the human population expanding at an exponential rate, it is inevitable that production and living space must expand to keep up with the ever-increasing needs of people. An effect on wildlife habitats and their inhabitants is almost unavoidable. Through human growth and production pollution, many species of flora and fauna have seen a drastic decline in their populations, causing nature to slowly fall out of balance due to our carelessness. However, there are some species whose populations are directly under attack, as they provide a commodity in demand. This is evident by the state of war that surrounds the rhino.

Rhino are sought after for their horn. In some cultures, it is traded as a product used in traditional medicine to cure everything from a hangover to cancer and is also shown off as a symbol of wealth and power. The trade can be particularly lucrative and can reach prices of up to \$60 000 per kilogram on the black market, attracting severe poaching to Southern Africa, where rhinos are most abundant. The population of Black Rhino has seen a drastic decrease of 96% between 1970 and 1993, with their numbers dropping from 65 000 to only 2 300 living in the wild (Emslie & Brooks, 1999).

Since 1996, intense anti-poaching efforts and strategic translocations to safer areas have allowed the species to slowly recover and increase in population size. Black Rhino numbers at a continental level have more than doubled reaching an estimated 5 495 by end 2017 and 5 630 by end 2018 (Emslie et al. 2019).

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The *Rhino's Return to Malawi* project was one of the strategic translocations that have helped to increase the Black Rhino population. Through a cooperative effort involving international governments, conservational specialists and wildlife freight forwarders, Black Rhinos were moved from South Africa to a protected habitat in Malawi. The roles played by all parties in carrying out this translocation will be outlined and discussed in this dissertation.

Anti-poaching is a war, and in times of war, it is very important to maintain confidentiality. In this case, whilst the processes and procedures are analyzed, many details have been redacted in the interest of protecting this highly endangered species.

#### 1) Parties Involved

Founded in 2000, **African Parks (APN)** is a non-profit conservation organisation with the mission to save wildlife, protect their habitats and develop the communities that surround them. This is achieved through securing vast landscapes of protected area and providing effective park operations management. They collaborate with government authorities and local communities to ensure a reduction in poaching and human-wildlife conflict.

African Parks was the organiser of the Rhinos Return to Malawi project. The organisation facilitated a custodianship agreement between the Governments of South Africa and Malawi for the relocation of South African Black Rhinos to Liwonde National Park in Malawi. This agreement aimed to reestablish the Malawian Black Rhino population and to start a new breeding herd. This organization also provided the considerable funding required for the project.

**Conservation Solutions** specialize in large scale wildlife translocations across international boundaries. The team was contracted by APN to provide capturing, crating, transportation, and veterinary assistance throughout this translocation.

**Pride of Africa Wildlife Solutions (PAWS)** are live animal forwarding and clearing specialists. They were nominated by African Parks to take responsibility for the logistics coordination, documentation, and compliance with all statutory bodies in South Africa.

# 2) Statutory clearance and documentation

There were several statutory bodies involved in the authorization of the international movement of the Black Rhino.

#### Veterinary Authorization

Veterinary Authorization was effected through the pre-inspection of the export premises to ensure that there were no transmissible animal diseases, such is African Horse Sickness or Bovine Pleuropneumonia.

# International Veterinary Certificate for Wildlife for Export to the Republic of Malawi from the Republic of South Africa

This document reflected the species list, destination and modes of transport used throughout. It was authorized and certified by KwaZulu-Natal Wildlife (Ezemvelo). (Appendix H)

# Convention of International Trade in Endangered Species (CITES)

CITES in South Africa operates under the Department of Environmental Affairs -National CITES Management Authority, who issue permits in respect of the export of all endangered species. On behalf of APN, the CITES permit application was made by PAWS after the capture and verification of the chip numbers of the rhinos and Ezemvelo issued the CITES Permit (*Appendix B*).

#### SARS Customs and Excise (Customs)

Once veterinary and CITES authorization had been obtained, the shipment was declared to Customs by PAWS on the SAD 500 Customs Declaration Form via EDI

(*Appendix C*). The goods were classified under tariff heading 0106.19 (6). Customs authorization was granted via SARS: Customs EDI Notification showing declaration status release and status information released (*Appendix D*).

## Implementation of contingency plans

One of the rhino cows was found to be pregnant and could not be translocated,

therefore the SAD 500 and CITES certificates had to be resubmitted with the relevant

amendments excluding this rhino. This was authorized by the Customs authorities.

(Appendix E)

# IATA Live Animal Regulations (IATA – LAR)

The purpose of the IATA – LAR is to ensure that certain standards are maintained when

transporting live animals to protect their health and safety, as well as to combat illegal

trade in wildlife and wildlife products (IATA, 2019). The regulations outline certain

criteria that must be met regarding the following:

- o Shipper and carrier responsibilities and training
- Government regulations
- o Carrier regulations
- o Reservations and advance arrangements
- o Animal behavior
- o Documentation
- Container requirements
- Listing, description, and sizes of species
- Marking and Labeling
- Handling procedure
- World Organization for Animal Health (OIE) recommendations and compliance
- CITES

The statutory clearance, documentation applications issued, and precautions made in

this movement ensured that the IATA - LAR were followed.

### 3) Description of the Operation

#### Tracking

Females around the age of 4 and males around the age of 7 were selected as this is when they begin to peak in physical condition, so survivability would be high. This is also when they are in their sexual development, which benefits the conservation effort as the rhinos would be searching for mating partners (Meyer, 2012).

Conservation Solutions scanned though iMfolozi Game Reserve via helicopter to track down the Black Rhinos (*Appendix G1*). When spotted, they were darted and tranquilized for inspection (*Appendix G2*). All rhinos on this Game Reserve had been previously microchipped, and these microchips were scanned to ensure each animals' identity. The rhinos which were compatible and healthy were chosen for the movement. (*Appendix G3*)

#### Move to boma

Trucks moved to the position of the darted animals. Whilst tranquilized, each rhino was loaded onto flatbed trailers by the crane attachments of the trucks. Animals become stressed during transportation from changing environments, isolation, and cramped spaces, and can result in health complications. To prevent this, the rhinos were moved into bomas (shaded shelters) to accustom them to a smaller environment and to ensure that they did not carry diseases. They were kept in quarantine for six weeks. (*Appendix G4*)

#### Implementation of contingency plans

This is where it was discovered that one of the cows was pregnant and would therefore not be translocated.

#### Packaging

Conservation Solutions had designed and built specialized crating used to contain the rhinos during transportation. Openings allowed air to pass through the crates for sufficient oxygen and provided vets and caretakers a viewing point for checkups. The crate dimensions ensured that the rhinos didn't have room to lie down, as this would result in prolonged circulation blockage which would damage their bodies.

#### Road Transport

To negate the need for cranes to be present at the boma and at the airport, trucks with crane attachments were employed to carry the animals. The rhinos were lightly sedated, blindfolded and had earplugs fitted to be loaded into the specialized crating (*Appendix G5*) and crates were loaded onto flatbed trailers (*Appendix G6*). Due to the unpredictable behavior and the sheer weight of the animals, precautions had to be made to prepare for any sudden shifts in weight distribution. The truck suspensions were adjusted accordingly, and the crates were lashed to the trailers. Once loaded, the trucks made their way from iMfolozi Game Reserve to King Shaka International Airport under police escort. (*Appendix G7*).

#### Air Transport

Due to time sensitivity, regularly scheduled air freight was not an option. PAWS sourced a charter aircraft for transportation of the animals. Considering the volume and weight of the shipment, a Boeing B747-400F was chosen.

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PAWS was present during this process to oversee the operations, manage the loading, and ensure that everything went as planned. The rhinos in their crates were offloaded from the trucks, onto heavy duty ULD pallets (PMC 317\*244cm) and netted (*Appendix G8*). Heavy duty plastic sheeting was pre-cut to the required sizes. Cellulose powder was layered between the sheets and crate (*Appendix G9*) to absorb the highly acidic urine and feces excreted by the rhinos so that any damage to the aircraft cargo space would be prevented. The rhinos were then loaded into the aircraft (*Appendix G10*). Preflight health checks were conducted, and medications administered (*Appendix G11*). PAWS prepared and presented an air waybill (AWB) to the airline who, on acceptance of the shipment, stamped the AWB, retained their copies and returned the remaining copies to PAWS (*Appendix F*). In terms of ICAO security regulations, the shipment was accepted as "known" cargo. The plane then took off from King Shaka International Airport and landed in Lilongwe International Airport. African Parks personal were present on the flight to oversee the rhino's wellbeing.

#### Clearance

PAWS sent the AWB, Customs, Veterinary and CITES clearance documents to African Parks, who in turn relayed these documents to their Malawian Customs agent, so that the relevant Malawian clearance procedures were completed on their behalf.

#### Road Transport

Upon arrival, the crates were offloaded from the aircraft, detached from their ULDs, and were loaded onto flatbed trailers. Onsight vets conducted post flight health checks and microchip verification. The trucks then made way to Liwonde National Park (*Appendix G12*).

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#### Release

African Park rangers and vets were present at the destination. The crates were lifted off the flatbed trailers and the animals were given one last health inspection (*Appendix G13*). After their health had been verified, the Black Rhinos were released into the wild (*Appendix G14*). Each animal was released in separate areas of the reserve to decrease the possibility of hostile behavior – Black Rhinos are territorial and aggressive.

#### 4) Closure

The purpose behind this project was not just to move a commodity from point A to point B. The mission of the Rhinos Return to Malawi project was to contribute to the conservation of these endangered species, and to ensure the existence of Black Rhino in the future. The success of this translocation is evident, as four rhino calves were born in Liwonde National Park as of November 2020, which not only increases the Black Rhino population, but improves the population's genetic diversity to ensure sustainable and healthy growth of the species.

# Import from Malaysia: Ball Mill

Africa is a continent abundant with natural resources. In this context, Zimbabwe has recently emerged as a leading world resource provider. Alongside its agricultural operations, mining is one of Zimbabwe's major economic contributors and the industry is estimated to be worth \$8.8 billion by 2023 (Chamber of Mines of Zimbabwe, 2020). Once a leading commodity, gold exports have seen a slight and steady decline, however, export of nickel has made a sudden rise. Nickel is used in the manufacturing of rechargeable batteries and is a preferred metal because of its stability under high temperatures and resistance to overcharging (Nickel Institute, 2019). With the global push towards lowering carbon emissions, the demand for electric vehicles has been steadily increasing. The demand for these vehicles has led to the increase in battery production, and the subsequent increase in demand for nickel.

To capitalize on this trend, Freda Rebecca Mine in Zimbabwe set out to expand their production of nickel and wanted to incorporate a ball mill in their operation. This piece of machinery is a large grinder, consisting of a hollow cylindrical shell filled with heavy steel balls. As the mill rotates around its axis, the balls repetitively rise up and crash back down after each rotation, which crushes robust minerals into fine powders. The mine will use the ball mill to grind nickel into its powdered form and will later export it for the manufacturing of batteries.

The mine contracted New Enterprise Trading (NET) to acquire a ball mill on their behalf. The logistical operations required to import this abnormal load will be dissected and discussed in this dissertation.

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# 1) Parties Involved

Company	Involvement	Location	
Selinsing Gold Mine	Seller	Sg Koyan, Malaysia	
New Enterprise Trading	Procurement Contractor	Gauteng, South Africa	
Freda Rebecca Mine	Buyer	Bindura, Zimbabwe	
C. Steinweg Bridge (C.	Forwarding and clearing	Gauteng, South Africa	
Steinweg)	agent		
Megalift	Abnormal Loading and	Port Klang, Malaysia	
	Handling		
Marthinusen & Coutts	Refurbishment Centre	Gauteng, South Africa	
Titanus Slew Rings	Refurbishment Centre	Gauteng, South Africa	
(TSR)			

# 2) Procurement Process

New Enterprise Trading sourced a decommissioned ball mill in the junk yard of a gold mine in Sg Koyan, Malaysia. The mine owners, Selinsing, were selling the ball mill under "as is" conditions, so any defects or damages on the cargo would be the buyer's liability once the sale had been made. This is also known as a "what you see is what you get" transaction. It would also be the responsibility of the buyer to load and move the cargo from the origin site to their desired destination. The ball mill was not in functioning form, had no warranty and had no promise of durability, but was very cheap when compared to new machinery. It was procured as the preferred alternative.

The ball mill had been left in individual pieces from when it was first decommissioned. Selinsing provided photos of each individual piece to NET so the extent of the wear and tear could be evaluated. Weights and dimensions were also provided, allowing NET to estimate the scope of the operation that would be required to move the cargo.

(Appendix H & R1)

In this transaction, the Incoterms® Rule 2010 was Ex Works. In terms of the guidance note applicable to this Incoterm, "Ex Works" means that the seller delivers when it places the goods at the disposal of the buyer at the seller's premises or at another named place. (International Chamber of Commerce, 2011). This would later be specified in the Commercial Invoice. (*Appendix J*)

In terms of this transaction, the risk of the goods transfers to NET once they were made available at Selinsing's junkyard, and NET (through their appointed freight forwarder) would be responsible for the total movement of goods, compliance with export and import statutory requirements and insurance from door-to-door.

# 3) Cargo Details

When the ball mill was decommissioned from its origin mine, it was separated into parts for easier transportation to the junkyard and had been left separated throughout its retirement. The ball mill remained separated for breakbulk shipment throughout this import, each part having a unique dimension, weight, and design that had to be considered when loading and transporting. When fully assembled, it weighed a total of 178.5 Tons. Each piece had the following characteristics:

No	Item	Dimension	Weight	Quantity
1	Feed End Shield	4.5mx4.5mx1.61m	25T	1
2	Discharge End Shield	4.5mx4.5mx1.61m	25T	1
3	Girth Gear Half	6.8mx3.4mx0.93m	18T	2
	Section			
4	Pinion Assembly	3.5mx1.72mx1.72m	10T	1
5	Mill Shield	5.35mx5.35mx3.70m	40T	2
6	Mill Motor	4.3mx5.1mx4.3m	46T	1
7	Mill Bearing	2.47mx0.85mx1.20m	2.5T	2

8	Clutch Outer	1.9mx1.9mx0.91m	2T	1
	Assembly			
9	Clutch Drum	1.3mx1.3mx0.91m	3T	1
10	Throat Liner	1.5mx1.5mx0.95m	2T	1
11	Trunnion Spacers	2.0mx2.0mx0.95m	1T	1
12	Hydraulic Unit	1.45mx1.0mx1.15m	2T	1
13	Miscellaneous Parts	1.7mx1.7mx0.65m	2T	1
TOTAL:			178.5T	16

# 4) Freight Estimate

C. Steinweg are a freight forwarding service provider specializing in projects, mining, and energy. They have offices worldwide, including in Port Klang, and were well suited to provide the door-to-door services that NET required. A quote was provided with rates for each process required to move the cargo, which gave NET an estimate on how much the movement would cost.

#### 160-ton Crane Hire

- Delivery from Port Klang and redelivery
- 2 days of use

#### EXW Selinsing Mine to Port

- Port handling
- Collection from mine and delivery to port
- Route Survey
- Cranage cost: transfer from road vehicles to MAFI trailers
- Roll-on of MAFI trailers to vessel

## Ocean Freight

• Ocean freight from Port Klang to Durban via RORO vessel

## SA Landside Costs

- Landing costs, including roll-off of MAFI trailers
- Cranage costs: transfer from MAFI trailer to road vehicles
- South Africa import VAT charges

#### Local Delivery from Port to Refurbishment Centers, Gauteng

- Delivery from port to Marthinusen & Coutts
- Delivery from port to TSR

#### Cross Border Delivery

- Export Customs clearance
- Cranage hire: loading pieces onto road vehicles
- Delivery from Marthinusen & Coutts/TSR to Freda Rebecca Mine in Zimbabwe

#### Insurance Premiums

- Insurance premium based on delivered cost to Gauteng + 10%
- Insurance premium based on delivered cost to Freda Rebecca Mine + 10%

#### Documentation and agency charges

- Documentation
- Finance free based on 120 days
- Disbursement fee

Upon accepting this quote, C. Steinweg were nominated to act on behalf of NET to move and clear the cargo.

# 5) Multimodal Logistics Arrangements

#### **Origin to port**

C. Steinweg nominated Megalift, who specialize in loading and handling abnormal cargo, to inspect the pieces at the origin site and produce a method statement for review before commencement of the logistics operation. This document assessed the cargo, the origin site, and the surrounding routes so that the necessary resources would be available on the day of the operation, and that all precautions are taken to ensure an efficient movement to the port of load.

#### Vessel Booking

Due to the abnormal size of the pieces, the cargo could not be containerized. The cargo was booked onto a Roll-on/Roll-off (RORO) vessel and EUKOR was contracted to carry out the ocean transportation of the cargo. They were given a packing list so that the correct provisions were made for the abnormal cargo, in particular the provision of MAFI trailers.

#### Malaysian Customs clearance

Prior to the movement of the cargo, the shipment required to be cleared through Malaysian Customs and was done by C. Steinweg's Malaysian agents.

#### Route Survey

The origin site was clearly not intended for frequent visitation. Dirt roads and obstructions created a barrier for abnormal goods to pass. Megalift dismantled and removed these obstructions that would have otherwise hindered the efficient movement of the trucks in and out of the site. (*Appendix R3*)

#### Trailers

The dimensions, weight, and shape of each piece was considered when the type of trailer to be used was decided. Low loader trailers were used to transport the mill shield, mill motor, end shields and gear girths as these provide an easy platform for space and weight management for abnormal cargo. General trailers were used to transport the pieces which were not abnormal. Each piece had been measured and weighed beforehand and schematics had been created so that the positioning of each piece on the trailer was determined for the most optimised distribution of weight and space. (*Appendix I*)

2 units of 40ft General Trailers were used for cargo not exceeding 12m(length)x2.3m (width)x3m(height) in dimension and/or 20T in weight.

6 units of Low Loader trailers, also referred to as Flat Bed Trailers, were used for cargo exceeding *12m(length)*x*6m(width)*x*4.3m(height)* in dimension and/or *50T* in weight.

#### Lifting

A *160T* mobile crane, contracted by Megalift, was present at the site to lift the cargo onto their respective trailers. Wire rope slings were tied around each piece and were

attached to a shackle and crane hook, which allowed the crane to load the cargo onto the trailers. (*Appendix L and R2*)

#### Lashing

Once loaded, the cargo was secured onto the trailers to ensure stability of the pieces during transit. Chain blocks were used for robust and heavy pieces and ratchet belts were used for thinner more delicate pieces to ensure that no further damage would occur during lashing. Lashing points were specified in schematics provided by Megalift to ensure that the pieces would be securely fastened onto their respective trailers.

(Appendix M)

#### Police Escort

In Malaysia, a police escort is mandatory when moving abnormal goods on road. This was prearranged. (*Appendix R4*)

#### Port to port

#### Loading

The pieces were transferred from the road vehicles onto MAFI trailers and were lashed to ensure minimal movement during transit with consideration to the 6 movements that occur at sea: heave, sway, surge, roll, pitch and yaw. An agent on behalf of C. Steinweg was present to ensure the quality of the lashing and filled out a surveyor's report. A Lashing Certificate was given to C. Steinweg, which mitigates any issues or claims that may be made if any damage is found upon arrival that would have occurred during transit, ensuring the forwarder would not be held liable. The trailers were towed onto the RORO vessel, the Grand Uranus. C. Steinweg Malaysia was given a clean, on-board Ocean Bill of Lading (OBL) which served as a document of title, showing proof that the

goods had been loaded aboard the vessel in apparent good order and condition and ensured the contractual obligation of the shipping line to provide deep-sea transportation of the cargo to a set port. (*Appendix N*)

South African clearance procedures were as follows:

#### South African Harmonized System Tariff Classification

During the planning phase of the operation, it was determined that the ball mill falls under the harmonized system (HS) tariff classification 8474.20.00(6) with the full tariff description:

Machinery for sorting, screening, separating, washing, crushing, grinding, mixing or kneading earth, stone, ores or other mineral substances, in solid (including powder or paste) form; machinery for agglomerating, shaping or moulding solid mineral fuels, ceramic paste, unhardened cements, plastering materials or other mineral products in powder or paste form; machines for forming foundry moulds of sand: Crushing or grinding machines. (SARS, 2020)

In terms of the applicable South African harmonized system code, goods falling under this tariff heading are duty free, but all imported products must pay South Africa VAT.

#### Import Permit

Apart from books and personal effects, any used, second hand or refurbished goods being imported to South Africa require an import permit. The permit was obtained before the shipment was affected through the International Trade Administration Committee (ITAC). Application was submitted to ITAC on placing the order for the goods by New Enterprise Trading, and the import permit was issued via EDI (*Appendix H*).

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#### Import Clearing Instruction

On receipt of the Bill of Lading, packing list and commercial invoice, C. Steinweg contacted NET to obtain the Import Clearing Instruction. From the Import Clearing Instruction, it is noted that the clearance was to be affected under Customs Procedure Code A (Home Use), which implied that, for the purpose of this phase of the project, the goods were to be regarded as being permanently imported into South Africa.

#### Submission and Release Procedure

When loaded in Malaysia, the commercial invoice, packing list and bill of lading were transmitted electronically by C. Steinweg Malaysia to C. Steinweg Bridge.

The information contained in these documents were transcribed into Customs worksheet and the Customs Declaration SAD 500. This was electronically submitted to Customs via an EDI process, together with the relevant import permit data and the VAT payable deducted from the C. Steinweg Bridge deferred payment account with Customs. (*Appendix Q*)

Customs authorization was granted via SARS: Customs EDI Notification showing declaration status released and status information released.

The goods were finally released by Customs prior to arrival of the carrying vessel.

#### Shipping line release

Once the Customs release had been effected, the release, proof of payment of the shipping line freight and other charges and an original bill of lading were presented to the shipping line. Once the documents were verified, EUKOR issued a Delivery Release Order to C. Steinweg.

#### Landing Order

For any non-containerised goods imported into the country via ocean freight, a Landing Order must be provided to the local port authority Transnet Port Terminals (TPT) before it can be released to the importer from the vessel or bonded warehouse. C. Steinweg filled out the form with the marks, description of contents, weight, and dimensions of each piece of cargo. (*Appendix I*)

The form was also be accompanied by:

A Packing List which ensured the same goods that were loaded onto the vessel at the port of load were the same goods being unloaded into the country.

A Suppliers Invoice which proved that the goods had been obtained through a legal transaction.

The Delivery Release Order signed by the shipping line as proof that all freight charges had been paid and that the release of the cargo was authorised.

The SARS: Customs EDI Notification which declared status information released.

TPT approved the Landing Order, debited the amount of the landing charges to the C. Steinweg deferred account with TPT, and the cargo was released to C. Steinweg.

#### Transhipment and implementation of contingency plans

The cargo had to be transhipped in Singapore, and an issue arose when the shipping line's soonest RORO service to Durban had been delayed due to poor weather conditions around the Singapore coast, blocking the vessel from berthing. After a 5-day delay, the weather had cleared, and the vessel was safe to dock. However, due to

miscalculations by the shipping line, it had insufficient space to fit the motor of the ball mill onboard and it was unable to be loaded. The cargo had to remain in Singapore for another week until the Morning Cornet, a RORO vessel with sufficient space, had arrived.

#### Unloading

The vessel berthed starboard side in Durban to accommodate the RORO ramp. The MAFI trailers were then towed off the vessel and the cargo was transferred by mobile crane onto road vehicles and lashed. A Lashing Certificate was given to the forwarder to prove adequate lashing had been made.

Load report forms were filled out by C. Steinweg Bridge. This was a proof of receipt of the cargo by the truck operators and reflected their cargo and the estimated time of delivery. These forms were provided to New Enterprise Trading to inform the refurbishment sites. (*Appendix K*)

#### Port to Refurbishment

The cargo was road transported from the Durban Port Terminal up to Marthinusen & Coutts and TSR, the refurbishment sites in Gauteng, where the pieces of the ball mill would be restored to working condition.

#### 6) Insurance

It is noted from the Import Clearing Instruction that the importer did not require marine insurance. However, in terms of a separate instruction, marine insurance was initiated by C. Steinweg Bridge. The goods were insured for USD300 000 on a door-to-door

basis from when the cargo was loaded on the trucks at the origin site until they were offloaded at the refurbishment site. The cargo was insured under Institute Cargo Clauses (ICC) "A" terms including war risks as well as strikes, riots, and civil commotions risks.

# 7) Delivery and Invoicing

Once final delivery had been affected to the respective refurbishment sites, clean Delivery Notes were signed at each site and returned to C. Steinweg Bridge.

These Delivery Notes and all supporting documents evidencing all disbursements were collated, the amounts brought to account and the invoice for the disbursements, documentation and agency charges were delivered to the client.

## 8) Closure

As there were no cargo claims, this part of the transaction is finished. The goods are undergoing refurbishment and once completed, arrangements will be made to export the goods to Zimbabwe and delivered to Freda Rebecca Mine.

# FIATA 2021 theme and United Nations Sustainable

# **Development Goals**

Supply chain operations and strategies, especially in globally visible and operational

companies, can certainly have a positive impact by living up to the United Nations

Sustainable Development Goals (UN SDGs).

The theme of the 2021 FIATA Congress "The Changing Climate of Logistics", resonates

well with UN SDG# 13 "Take urgent action to combat climate change".

The two shipments discussed in this paper meet not only this Climate Change UN SDG,

but others as well:

UN SDG	How supported by these shipments
UN SDG #8:	Rhino translocation: Tourism is a major revenue resource for
Decent Work and	Malawi and the new rhino population will attract many new
Economic Growth	tourists and thus create additional tourism/hospitality
	employment opportunities.
	Ball mill: Employment provided by the refurbishment process
	and extended employment opportunities at Freda Rebecca
	Mine.
UN SDG #9:	Rhino translocation: Relocation is an innovative way of
Industry,	protecting the species from poaching and of creating species
Innovation, and	gene diversification.
Infrastructure	Ball mill: The innovative procurement approach in sourcing a
	secondhand piece and using existing South African technology
	to refurbish it.
UN SDG #12:	Rhino translocation: Relocation of the rhino is not only good risk
Responsible	management but is also responsible employment of natural
Production and	resources.
Consumption	Ball mill: Procuring secondhand equipment and refurbishing it is
	a prime example of responsible production and consumption.
UN SDG #13:	Rhino translocation: Increase of species diversity in Malawi
Climate Action	contributes to a more balanced ecology which become more
	resilient to climate change.

	Ball mill: The refurbishment of the secondhand plant uses far less energy than the manufacturing of a new one, thus reducing greenhouse gases.
UN SDG # 15: Life on Land	<u>Rhino translocation:</u> Humanity is the primary cause of earth's 6 <sup>th</sup> Mass Extinction in which species are becoming extinct 100 times faster than they would without human impact. This relocation represents a small but significant human act to reverse this trend.
UN SDG #17: Partnerships for the Goals	Ball mill and Rhino translocation: Neither of these projects could have been achieved in the most sustainable way possible without the full commitment and involvement of all the partners concerned. This coordination was made possible by the efforts of the respective freight forwarders involved in both operations.

# Conclusion

This submission is a clear demonstration of the vital role played by freight forwarders not only as "Architects of Transport", but also as "Agents of Sustainable Development" as shown by the respective leadership roles played by PAWS and C. Steinweg Bridge in the two projects described.

It is also a clear demonstration that, in the context of freight forwarding, "leading" is not simply a question of directing a process from a distance. It is a hands-on process, always demanding unremitting attention at every strategic point throughout.

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https://www.rhinosinfo.com/rhinos-life-

cycle.html#:~:text=RHINOS%20LIFE%20CYCLE&text=Rhinoceroses%2C%20lik e%20other%20large%20land,on%20a%20long%2Dterm%20basis.

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batteries/#:~:text=Nickel%20(Ni)%20has%20long%20been,the%20fore%20in%2 0the%201980s.

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# **Appendixes**





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D

Certificate no.

REPUBLIC OF SOUTH AFRICA

INTERNATIONAL VETERINARY CERTIFICATE FOR WILDLIFE FOR EXPORT TO THE REPUBLIC OF MALAWI FROM THE REPUBLIC OF SOUTH AFRICA

RESPONSIBLE VETERINARY ADMINISTRATION: Department of Agriculture, Land Reform and

Rural Development	
REFERENCE NO.	
ISSUING VETERINARY AUTHORITY: KZN Department	t of Agriculture and Rural Development
MOZAMBIQUE VETERINARY IMPORT PERMIT	E WITCH THE PARTY OFFICE

#### CONTRACTOR Perint Number: .....

Date of issue: -Expiry date: 2 Months from date of issue.....

#### DESCRIPTION A

Identification of Animals: Black Rhino 1.

COUNT	SPECIES
18	Diceros bicomis

#### Origin of Animals: 2.

- Name and Address of Exporter: African Parks Network: Forway Office Park 52 Grossener 2.1 n Julumestarg SalmAhda
- Name, Telephonic Contact Details, and Address of Origin: 22

#### Destination of Animals:

- 3.1 Name and Address of Consignee: African Parks, Lowerse hazarne Park, Malawi
- Name and Address at Final Destination: Uwonde National Park, Malow
- 3.2 Mode of Transport - Road to Kingshaka International Airport Durban to Lilongwe by Air Lilongwe to Liwonce National Park by road 3.3

# A. International Veterinary

#### Certificate



PERMIT/CERTIFICATE No

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#### **B. CITES document**

C. SAD 500 - Customs



#### **Declaration Form**



rel using JET Logistics Solutions v: 2013



Release Authority :

File No / File Ref :

Serial No.:

LRN Number :

Purpose Code : MRN Number : Case Number : Declaration Status Status Information :

Declaration Number : PRN Number : Total Amount Due : Total Customs Value : Total Call Value : Master Bill No and Date : Master Cargo Carrier : Vessel Agent : House Bill No and Date :

No of pcs :

Vessel

Consignor :

Consignee :

Clearing Agent : Container #8 :

Gross Mass (KG) : Flight / Voyage / Vehicle Reg :

#### PRIDE OF AFRICA WILDLIFE SOLUTIONS

UNIT W 10 ROADRING BUSINESS PARK 85 NORTHRAND RD HUGHES EXT 3 BOKSBURG TEL:082-926-1983

Tel Number 0833257657 Fax Number 0865656290

#### SARS: Customs EDI Notification

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> AFRICAN PARKS NETWORK AFRICAN PARKS NETWORK - MALAWI PRIDE OF AFRICA WILDLIFE SOLUTIONS

# D. Customs EDI Notification

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G. Photographic narrative of the translocation



1. Tracking team set out to find the rhinos.



2. Rhino spotted and darted.



3. Veterinary health and microchip checks.



4. Rhinos in quarantine in the boma.



# 5. Loading into the crates.



6. Crates lifted onto flatbed trailers.



# 7. Transport to King Shaka International Airport.



8. Crates offloaded from the trailers to ULDs.



9. Crates wrapped and lashed.



10. Loading into the aircraft.



11. Pre-flight veterinary checks.



12. Transport to Liwonde Game Reserve.



13. Crates offloaded at destination.



# 14. Final Release.

#### Item 1: Feed end shield

Notes: Send to Adlam in Johannesburg (High priority) Height: 1610mm Diameter: 4500mm Mass: 25T

![](_page_40_Figure_2.jpeg)

### H. Initial listing of the ball mill

![](_page_40_Picture_4.jpeg)

![](_page_40_Figure_5.jpeg)

![](_page_40_Figure_6.jpeg)

![](_page_41_Figure_0.jpeg)

![](_page_41_Figure_1.jpeg)

New Enterprise Trading (Proprietary) Limited Suite 2, Femdale Mews (South), 15 Dover Street Randburg, Cnr Dover & Oak Street, Randburg, Gauteng, Johannesburg 2125, South Africa Tel. No : +27 11 781 1602 / 011-781 1387 E: mistevenson@newent.co.za ABLE RETURN SDN. BHD. (54963) 157, Jalan Bukit Bius, 27200 Kuala Lipis, Pahang Danuf Makmur, MALAYSIA, Tell. No.: +609 3313 888 Fax. No.: +609 3313 999 E-mail: jumat@selinsingmine.com Invoice No.: AR20200708-01 Date: 09 July 2020 Purchase Order No.: 1000051879

ND,	DESCRIPTION	Q	JANTITY	UNIT PRICE [USD]	TOTAL [USD]	
1-	Used Ball Mill 16ft x 23ft, Components Type: Overflow Body: Two parts of shell Manufacturer: Kobe Steel, Japan under licensed from Allis Chalmers Mill speed: 13.58 rpm Gear type: Helical	1	Lot			

Incoterms : Ex-works Sellnsing Gold Mine, 27650 Kuala Lipis, Pahang, Malaysia. Incoterms 2010 HS Code : 8474 90 1000 Total Amount USD

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C.SIE	inweg	Logistics	8	SUI	PPORTING DOC	UMENT	2		SD 038
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COMMENTS: LOADED AS PER BELOW: GIRTH GEAR B -18.000 MT BEARING DISCHARGE END - 2.500 MT TRUNNER SPACER - 1.000 MT

![](_page_41_Picture_8.jpeg)

ABLE RETURN SDN. BHD. (549631-D)

![](_page_41_Picture_10.jpeg)

![](_page_41_Picture_11.jpeg)

![](_page_42_Figure_0.jpeg)

PLAN VIEW

![](_page_43_Picture_0.jpeg)

#### N. Ocean Bill of Lading

![](_page_43_Figure_2.jpeg)

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ITAC

International Trade Administration Commission of South Africa

#### IMPORT PERMIT NOTIFICATION

NEW ENTERPRISE TRADING (PTY) LTD POBOX 2339 RANDBURG 2125

Applicant Reference: File number: Permit No: Customs Code Issue Date:

#### This Number of Parkagener Thing is worked SAY : SEVENTEEN (17) UNITS ONLY.

Declared Value (Optio	anty i US 3		PACKAGE LINETAT	TICN-CLAUSED Besther-Lift) of U.S.	Carriage of Casals by San Ani 1984	Nellise the
the transportation of goods where measures, webser the se- certaintied in the NB of Loding.	To an encourt screening 2009 per participation and ratios of each goods have been been also be prime been been prime to be prime been prime bee	p beefal money of the United Induced by the shipper below reading to the same. TAU	Nation, or in case of gode or dependent and invested in the CLAUSE DEALE. APPLY COLD.	et oblyged to perform on the second s	my freight and, or the applicated of it has been paid to required. This is a constant of containing.	their one in charation, F
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#### "AS ARRANCED"

2020, JUL.16

2020, JUL.16

LADEN ON BOARD in ether good order and condition unless

No of Original Bear L.

Paster france: PORT KLANG ELEOR Car Carline Soc as Carlier

an agent to the above named Carrier

THREE(3)

Date of later

Dee

-

The import permit with details referred to hereunder was issued in your favour and electronically forwarded to SARS Customs and Excise

THIS PERMIT AUTHORISES THE ABOVE NAMED TO IMPORT HS Description: 1.00 Units - USED - CRUSHING OR GRINDING MACHINES

HS Description: Port of Entry: HS Code: 847420006 Conditions:

-USED CRUCHING OR GRINDING MACHINE, BEING A BALL MILL FROM ANY COUNTRY TO THE AMOUNT NOT EXCEEDING R.9 000 000

THIS PERMIT SHALL BE VALID FOR CLEARANCE OF GOODS FOR 12 CALENDAR MONTHS FROM THE DATE OF ISSUE. CONDITIONS

Dear Sir/Madam

- NUTITONS
  Ouly goods of the class and kind described in this permit may be imported and, except where otherwise specified, this permit is intended for the importation of new goods only.
  This permit may not be transfared in any manner by the holder thereof to any other person or used to the benefit of any person not named in the permit.
  This permit thall not absolve an importer from the obligation of also complying with the provisions of other legislation relating to the importation of goods into the Republic of South Africa.
  This permit is issued without manchaneut of any kind and, if any manthorised amendment appears therein, the permit will be invalid and will be confiscated by the Commissioner: Customs and Excise.
  The importer must retain this permit for a minimum period of three calender years.

Yours faithfully

Mollini

Director: Import and Export Control

The DTI Campus (Block D) 77 Meintjies Street Sumyside, Pretoria 0002

Private Bag x 192 Pretoria 0001 South Africa

Tel: +27 12 394 3609 Fax: +27 12 394 0517

![](_page_43_Picture_30.jpeg)

# BILL OF LADING

Rought Prepaid up

DESTINATION

12/1/3/15/N 137528 IMP2020/08138 20156696 17/07/2020 11:02:00

![](_page_44_Figure_0.jpeg)

R. Photographic narrative of the operation

![](_page_45_Picture_1.jpeg)

1. Pieces of the ball mill laying dormant in the Junkyard.

![](_page_45_Picture_3.jpeg)

2. Crane, truck and trailer arrival at site.

![](_page_45_Picture_5.jpeg)

3. Lifting and loading onto the trailers.

![](_page_46_Picture_0.jpeg)

# 4. Identification and removal of obstructions.

![](_page_46_Picture_2.jpeg)

# 5. Transport to Port Klang.

![](_page_46_Picture_4.jpeg)

6. Transferred to MAFI trailers and loaded into the vessel.

![](_page_47_Picture_0.jpeg)

# 7. Arrived and unloaded in Port of Durban.

![](_page_47_Picture_2.jpeg)

# 8. Arrival at the refurbishment sites.